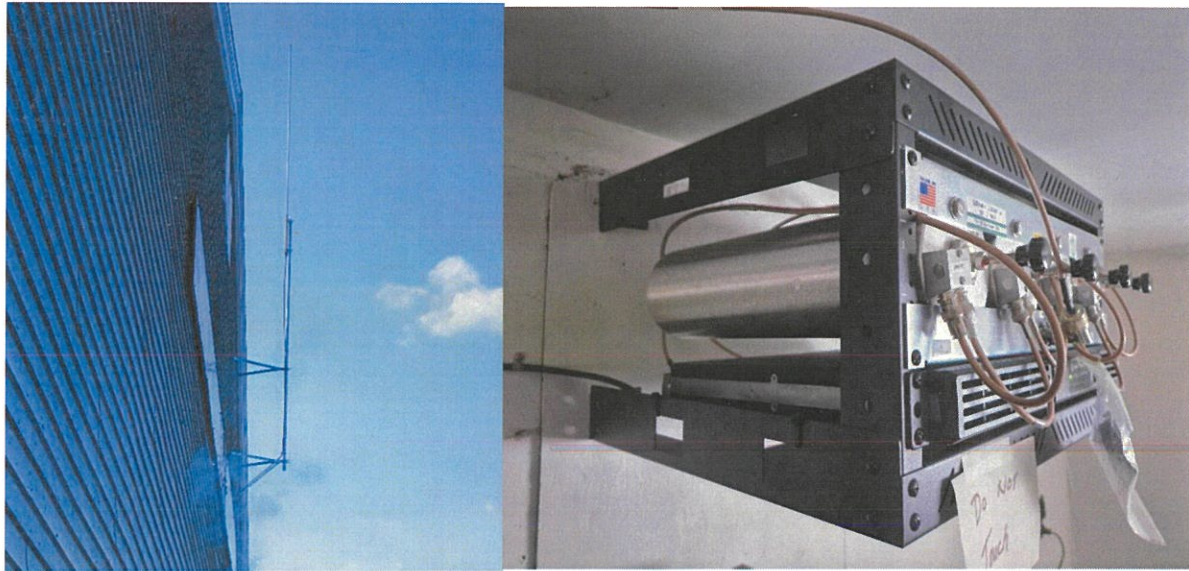


# 2024 Annual Report



Town of  
Hebron, Maine

Front Cover

*Some of the upgrades purchased through the use of ARPA funds.*

- New Turnout Gear for the Fire Department
- New Town Repeater
- New Public Works Base Station
- The Town of Hebron now has separate frequencies for Public Works and the Fire Department
- A repeater was installed at the main fire station.
- The fire department has a talk-around frequency for local communications and a repeater for distant communications.

# TOWN OF HEBRON, MAINE

## Annual Report 2024

Town Meeting  
Hebron Station School

March 15, 2025  
10:00 AM

### Contents

Town Officers  
Report of Town Clerk  
Report of Tax Collector  
Treasurer's Report  
Report of Assessors  
Vendor Report  
2025 Town Warrant  
Donation Requests  
Hebron Historical Society Annual Report  
Report of Fire Department  
Oxford County Sheriff's Office Report  
Animal Control Report  
Responsible Pet Care Letter  
Letter from M.S.A.D. #17  
Letters from elected officials  
2024 Financial Audit Report will be at the Town Office when completed

### Phone Numbers

Selectmen	744-7427
Town Office	744-7427
Town Office Fax	744-7428
Kingston Brown- Code Enforcement Officer, Building/Plumbing Inspector, Health Officer	595-4555
Hebron Fire Station	966-2070
Road Foreman	966-2110
Transfer Station	966-2506
Animal Control- Robert Larrabee	743-9554
Report a Fire or Emergency	911
Hebron Post Office	520-5618

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## **TOWN OFFICERS**

### **Clerk, Tax Collector, Treasurer, Registrar & Election Warden**

Holly Packard

### **Deputy Clerk, Deputy Treasurer, Deputy Registrar & Election Clerk**

Teresa Grover, Alicia Bryant

### **Selectmen, Assessors & Overseers of the Poor**

Gino Valeriani, Chairman

(Term Expires '25)

Elizabeth Olsen

(Term Expires '27)

Derek Pike

(Term Expires '26)

### **Road Commissioner**

Selectmen

(Term Expires '25)

### **Public Works Department**

Roland Gagne

Foreman

Brian Whittier

Crew

Kevin Barrett

Crew

Charlie Hall

Crew

Ed Sturtevant

On-Call Driver

### **Fire Department**

James Trundy

Chief

Richard R. Deans

1<sup>st</sup> Deputy

Charles Hall

2<sup>nd</sup> Deputy

### **Transfer Station**

Davis Packard

Attendant

Don Mottram

Attendant

### **School District Directors**

Amanda Fearon

(Term Expires '25)

Lewis Williams

(Term Expires '27)

**Code Enforcement Officer, Building/Plumbing Inspector, Local Health Officer, Addressing Officer and Shoreland Zoning Officer**

Kingston Brown

**Planning Board**

Michael Crowley, Chairman	(Term Expires '26)
Evelyn Chabot	(Term Expires '27)
Margaret Rearick	(Term Expires '27)
Joshua Coulombe	(Term Expires '25)
Butch Asselin	(Term Expires '26)
Peter Rearick (Alternate)	(Term Expires '27)
Vacant (Alternate)	

**Budget Committee**

Bruce Conant, Chairman	(Term Expires '25)
Richard Deans	(Term Expires '27)
James Trundy	(Term Expires '26)
Fred Greenwood	(Term Expires '25)
James Reid	(Term Expires '27)

**Moody Library Trustees**

James Reid	(Term Expires '25)
Elizabeth Swift	(Term Expires '26)
Jane Hatch	(Term Expires '27)

**Civil Emergency Preparedness Director**

Hartley "Skip" Mowatt

**Animal Control Officer**

Robert Larrabee

**Election Warden**

Holly Packard

**Ballot Clerk**

Sherry Drake, Susan Justice, Susan Adell, Teresa Grover,  
Alicia Bryant, Katrina Cayer

## Town Clerk's Report Vitals Recorded in 2024

Marriages	7
Births	11
Deaths	8

<b>Decedent Name</b>	<b>Age</b>	<b>Date of Death</b>
Gordon, Shammie	64	04/10/2024
Gwinner, Sarah E.	94	02/09/2024
Letourneau, Kathryn	57	02/19/2024
Polley, Eric T.	65	07/18/2024
Ponte, John J. Jr.	74	11/10/2024
Seeley, Roger Leroy	89	02/24/2024
Timberlake, Cheryl Ann	59	07/19/2024
Tousignant, Judith A.	57	01/20/2024

## PRIOR YEARS TAXES DUE

241	L	ADELL, SUSAN	2023	3,213.40	3.10	3,210.30
927	L	BAKER, SHAWNA	2023	248.55	0.00	248.55
172	L	COOK, LINDA	2023	254.98	0.00	254.98
24	L	CRAY, MICHAEL LTRUST	2023	1,174.44	0.00	1,174.44
561	L	CREPS LLC	2023	4,342.81	2,806.69	1,536.12
115	L	FARRINGTON, CRAIG	2023	3,191.48	0.00	3,191.48
456	L	LARRIVEE, MARY ALICE	2023	2,649.94	0.00	2,649.94
413	L	MASON, JONATHAN	2023	2,956.86	0.00	2,956.86
415	L	MASON, JONATHAN	2023	127.80	0.00	127.80
416	L	MASON, JONATHAN	2023	133.80	0.00	133.80
Total for 10 Bills:		10 Accounts		18,294.06	2,809.79	15,484.27

**Town of Hebron**  
**Statement of Revenues and Expenditures and Changes in Fund Balances**  
**For the Fiscal Year Ended December 31, 2024**

**Revenue**

Property taxes	\$ 1,741,089.49
Excise taxes	314,731.59
State revenue sharing	163,959.84
Homestead exemption reimbursement	73,011.35
Local road assistance program	42,220.00
Tree growth	25,203.10
Other intergovernmental revenue	6,599.70
Fees, permits, and charges for services	20,242.20
Property tax interest and lien fees	3,400.71
Bank interest	11,874.00
Miscellaneous revenue	<u>4,794.71</u>
<b>Total revenue</b>	<b>2,407,126.69</b>

**Expenditures**

Wages and benefits	358,130.01
Utilities	51,825.65
Supplies and materials	113,391.21
Equipment repairs and maintenance	92,275.40
Contracts and fees	98,222.39
Insurance	94,702.49
Legal	1,771.52
Social services and charities	6,912.00
Road paving	147,280.09
Transfer station	63,024.70
Abatements	5,865.30
County tax	145,505.00
Education	<u>995,327.00</u>
<b>Total expenditures</b>	<b><u>2,174,232.76</u></b>

**Net Change in Fund Balances** 232,893.93

**Total Fund Balances - Beginning of the Year** 2,198,645.52

**Total Fund Balances - End of the Year** \$ 2,431,539.45



**Town of Hebron**  
**Statements of Ending Balances**  
**As of December 31, 2024**

**Ending Assets, Liabilities, and Deferred Outflows Balances**

Cash and equivalents	\$ 2,396,755.29
Certificates of deposit	2,057.30
Property taxes receivable	129,850.43
Prepaid expenses	2,455.67
Accounts payable	(17,625.31)
Accrued payroll	(11,953.93)
Unavailable property taxes	<u>(70,000.00)</u>
Total ending balances	<u>\$ 2,431,539.45</u>

**Ending Fund Balances**

General fund	\$ 2,109,230.40
Special revenue fund - animal control reserve	4,080.00
Special revenue fund - plumbing reserve	1,398.00
Special revenue fund - ARPA fund	16,028.09
Capital projects fund - fire truck reserve	149,248.26
Capital projects fund - highway equipment reserve	110,000.00
Capital projects fund - revaluation reserve	5,000.00
Capital projects fund - fire department building reserve	30,000.00
Permanent fund - library fund	4,964.37
Permanent fund - cemetery fund	<u>1,590.33</u>
Total ending balances	<u>\$ 2,431,539.45</u>

2024-2025 TAX RATE COMPUTATION

COUNTY TAX	\$145,505
MUNICIPAL APPROPRIATIONS	\$1,090,421
EDUCATION APPROPRIATIONS	\$1,038,356
OVERLAY	\$19,348
TOTAL SPENDING	\$2,293,630
LESS DEDUCTIONS	-\$470,585
<b>NET TO BE RAISED</b>	<b>\$1,823,045</b>
RAISED BY LOCAL PROPERTY TAX	\$1,740,695
HOMESTEAD REIMBURSEMENT	\$77,811
BETE REIMBURSEMENT	\$4,539
<b>TOTAL RAISED</b>	<b>\$1,823,045</b>

REAL ESTATE VALUE	\$158,625,245
PERSONAL PROPERTY VALUE	\$342,316
HOMESTEAD REIMBURSEABLE VALUE	\$7,106,000
BETE REIMBURSEABLE VALUE	<u>\$414,543</u>
TOTAL VALUATION BASE	\$166,488,104
TOTAL VALUATION BASE	\$166,488,104
TAX RATE	<u>x.01095</u>
AMOUNT COMMITTED TO COLLECTOR	<b>\$1,823,045</b>

## Vendor Detail Report

	Date	Account	Description	Amount
<b>00126 AAA Fire Extinguisher Co. Inc.</b>				
	03/11/24	E 10-05-16-18	inspections muni bldgs	724.35
	03/11/24	E 01-05-16-18	inspections muni bldgs	307.25
	03/11/24	E 05-10-20-01	inspections muni bldgs	656.25
	04/22/24	E 10-05-16-18	INSPECTION BRUNO ST	314.75
	07/22/24	E 10-05-20-01	cylinder test	550.00
			AP Total	2,552.60
<b>00287 ABC RUBBISH</b>				
	05/28/24	E 15-10-50-02	trash removal	600.00
			AP Total	600.00
<b>00155 Alicia Bryant</b>				
	06/24/24	E 01-25-15-25	election clerk	201.63
	08/13/24	E 01-05-13-01	ELECTION	180.41
	10/11/24	E 01-05-13-01	10/08/2024 ELECTION	180.42
	11/13/24	E 01-05-13-01	ELECTION	382.05
			AP Total	944.51
<b>00159 ALLEGIANCE TRUCKS</b>				
	01/08/24	E 05-05-16-03	HARNES, SNOW VALVE, W/ B	296.02
	01/22/24	E 05-02-16-04	hose,clamp,contrl,adj brk	901.29
	02/12/24	E 05-02-16-03	Truck #4	5,024.00
	02/12/24	E 05-05-16-04	Truck #4	12,533.71
	05/13/24	E 15-10-16-03	TRASH TRUCK ELEC REP	1,857.84
	05/28/24	E 05-10-16-04	FILTERS FOR ALL EQUIP	1,171.21
	05/28/24	E 05-10-16-04	filters B/O	27.18
	06/10/24	E 05-10-16-03	2013 Intl repairs	800.00
	06/10/24	E 05-10-16-04	2013 Intl repairs	568.22
	07/08/24	E 05-10-15-25	4 DEF 2.5	43.96
	07/22/24	E 05-05-16-05	valve, brake	720.24
	07/22/24	E 05-10-15-25	filter	90.70
	08/13/24	E 05-10-15-25	ACCT# 117853	35.23
	09/23/24	E 05-10-15-25	HIGHWAY	246.68
	09/23/24	E 15-10-16-03	TRANSFER STATION	2,161.03
	10/11/24	E 05-10-16-04	FORCE LIMITER	277.95
	10/11/24	E 15-10-16-04	PARTS	387.87
	10/11/24	E 15-10-16-03	LABOR	1,552.00
	10/11/24	E 15-10-16-04	SHOP SUPPLIES	221.16
	10/11/24	E 05-10-15-25	DEGREASER/CAR WASH	50.70
	10/28/24	E 05-10-16-04	AD9 DRYER	313.53
	12/09/24	E 05-02-16-03	LABOR	640.00
	12/09/24	E 05-02-16-04	PARTS	1,500.10
	12/09/24	E 05-02-16-04	MISC	810.00
	12/09/24	E 05-02-16-04	SHOP SUPPLIES	91.20
	12/09/24	E 05-05-16-03	LABOR	320.00
	12/09/24	E 05-05-16-04	PARTS	424.73
	12/09/24	E 05-05-16-04	SHOP SUPPLIES	45.60
	12/09/24	E 05-05-15-25	501XWCP509	73.13
	12/09/24	E 05-05-16-03	LABOR	320.00
	12/09/24	E 05-05-16-04	PARTS	424.73
	12/09/24	E 05-05-16-04	SHOP SUPPLIES	45.60
	12/09/24	E 05-05-16-04	R50100817201	1,159.77
	12/18/24	E 05-05-16-04	CUTTING EDGE 5/8	306.94
	12/18/24	E 05-05-16-04	TRUCK #1 PARTS	1,171.06
	12/31/24	E 05-05-16-04	EXTENSION FRONT FENDER	603.32
	12/31/24	E 05-05-16-04	GASKET EXHAUST MANIFOLD	62.54
	12/31/24	E 05-05-16-04	GASKET EXHAUST SIN LAYER	33.50
	12/31/24	E 05-05-16-04	KIT REMAN TURBO	3,242.02
	12/31/24	E 05-05-16-04	KIT REMAN TURBO-CORE	500.00
	12/31/24	E 05-05-16-04	TURBO REMAN SRA KIT	1,053.66
	12/31/24	E 05-05-16-04	TURBO REMAN SRA KIT-CORE	37.50
	12/31/24	E 05-05-15-25	FLEETRITR 2.5 GALLON	39.96
			AP Total	42,185.88

**00690 Amazon Capital Services**

02/12/24	E 01-05-15-01	office supplies	149.27
02/12/24	E 05-05-15-25	garage supplies	15.89
02/26/24	E 01-05-15-01	supplies printer cartgs	131.90
04/10/24	E 01-05-15-01	OFFICE SUPPLIES	35.74
04/10/24	E 05-20-15-25	SIGN FOR GARAGE	30.93
05/28/24	E 01-05-15-01	CALCULATORS X 2	148.31
05/28/24	E 05-20-15-25	PAPER TWLS FOR PW 1 CASE	20.55
05/28/24	E 05-02-16-01	FLOOR JACK FOR PW	239.99
05/28/24	E 05-20-15-25	CD player and cord	33.79
05/28/24	E 01-05-15-01	pads of paper	10.44
06/24/24	E 05-20-15-25	ink cartridge for garage	40.71
08/26/24	E 05-20-15-25	ACCT#A51GSQXJPE9JZ	65.57
05/28/24	E 05-02-16-01	FLOOR JACK FOR PW	-239.99

**00690 Amazon Capital Services**

05/28/24	E 05-05-15-25	FLOOR JACK FOR PW	239.99
		AP Total	923.09

**00219 American Red Cross**

05/13/24	E 30-05-30-09	donation	575.00
		AP Total	575.00

**00065 Androscoggin Home Health Care & Hospice**

05/13/24	E 30-05-30-01	donation	1,000.00
		AP Total	1,000.00

**00436 Animal Emergency Clinic of Mid-Main**

10/28/24	E 10-35-20-01	Office Fees - Strays	445.28
		AP Total	445.28

**00596 ARCHIE'S INC.**

		TONNAGE	
		AP Total	28,580.79

**00078 AVCOG**

08/13/24	E 01-05-20-15	INV#2025-18	2,081.35
		AP Total	2,081.35

**00274 B.D.S.WASTE DISPOSAL INC.**

03/25/24	E 15-10-50-01	tire disposal 76X3.00	228.00
06/10/24	E 15-10-50-01	tire disposal 96 @ \$3 ea.	288.00
11/13/24	E 15-10-50-01	81 TIRES @ \$3.00	243.00
		AP Total	759.00

**00238 Beauregard Equipment Inc.**

03/11/24	E 05-05-16-04	lights for backhoe	351.66
05/28/24	E 05-10-16-04	4 CAS PAD	473.28
06/24/24	E 05-10-16-04	filters	245.24
11/13/24	E 05-05-16-03	LABOR	553.00
11/13/24	E 05-05-16-03	SUPPLIES	125.00
11/13/24	E 05-05-16-03	TRAVEL TIME/SERVICE	607.00
11/13/24	E 05-05-16-03	DISPOSAL CHARGE	20.00
12/09/24	E 05-05-16-03	LABOR	237.00
12/09/24	E 05-05-16-04	SHOP SUPPLIES	82.95
12/09/24	E 05-05-16-03	TRAVEL/MILEAGE	316.00
12/09/24	E 05-05-16-04	PARTS	725.38
12/09/24	E 05-05-16-04	WS32419 ROAD SERVICE	204.00
12/09/24	E 05-05-16-03	DISPOSAL	20.00
		AP Total	3,960.51

**00603 Benjamin McKenney**

05/28/24	E 10-05-20-11	CPR CLASS FOR FD	545.00
		AP Total	545.00

**00226 Bergeron Protective Clothing**

04/22/24	E 62-01-16-01	JACKETS	3,153.84
04/22/24	E 62-01-16-01	FREIGHT	22.46
04/22/24	E 10-05-15-25	JACKETS	2,861.37
		AP Total	6,037.67

**00222 Big Rig Shop Inc.**

01/22/24	E 05-20-15-25	HYDISO32	232.68
01/22/24	E 05-02-16-04	Battery	409.05

	02/12/24	E 05-05-16-05	wrecker service	756.25
	04/10/24	E 05-05-16-03	wrecker & repair	1,320.00
	04/10/24	E 05-05-16-04	wrecker & repair	307.33
	04/22/24	E 05-05-16-03	Wrecker call	950.00
	10/11/24	E 05-10-16-03	unit #4 wrecker	530.00
	12/18/24	E 05-05-16-03	DIAGNOSTICS	50.00
	12/18/24	E 05-05-16-04	TRANSMISSION PARTS	6,995.87
	12/18/24	E 05-05-16-03	TRANSMISSION LABOR	4,800.00
	12/18/24	E 05-05-16-04	SHOP SUPPLIES	235.92
	12/18/24	E 05-05-16-04	BRAKES- PARTS	32.10
	12/18/24	E 05-05-16-03	BRAKES- LABOR	240.00
	12/18/24	E 05-05-16-03	SHOP SUPPLIES	5.44
	12/31/24	E 05-05-15-25	FRHP32V DEFF HAND	186.65
			AP Total	17,051.29
<b>00763 Blue Star Accounting and Advising</b>				
	10/11/24	E 01-05-20-01	accounting services	3,037.50
	11/13/24	E 01-05-20-01	241101-09	1,612.50
	12/09/24	E 01-05-20-01	241201-09	600.00
			AP Total	5,250.00
<b>00251 BOUNCING BOGIES SNOWMOBILE CLUB</b>				
	03/25/24	G 1-225-00	st reimb snombl reg	529.60
			AP Total	529.60
<b>00750 BUTCH ASSELIN</b>				
	12/23/24	E 01-10-05-01	Planning Board 15.70	222.16
	12/23/24	R 01-142	Subdivision 4.20	59.43
			AP Total	281.59
<b>00633 Cancer Resource Center</b>				
	05/13/24	E 30-05-30-18	donation	500.00
			AP Total	500.00
<b>00759 CARDIO PARTNERS INC</b>				
	08/13/24	E 10-05-16-04	DT-BATTERY INV#3439073	261.77
			AP Total	261.77
<b>00009 Central Maine Power</b>				
			AP Total	9,057.07
<b>00008 Chalmers Insurance Group</b>				
	04/10/24	E 01-05-25-03	insurances	36,458.00
			AP Total	36,458.00
<b>00761 CHARLES W HALL, SR</b>				
	09/09/24	E 05-05-15-99	BOOTS	64.98
			AP Total	64.98
<b>00611 CINTAS</b>				
			Highway UNIFORMS	
			AP Total	6,794.62
<b>00515 Cives Corporation, DBA</b>				
	11/13/24	E 05-05-16-04	SHOE CAST WING	286.85
	12/18/24	E 05-05-16-04	ADAPTER	2.94
	12/18/24	E 05-05-16-04	BLADE NORDIK	1,887.60
	12/18/24	E 05-05-16-04	SPINNER DISC, HUB, MOTOR	470.26
			AP Total	2,647.65
<b>00703 CMHT, Inc</b>				
	06/24/24	E 10-05-20-01	testing hose, ladder, sen	3,611.60
			AP Total	3,611.60
<b>00728 Communication Consulting Service, Inc.</b>				
	02/12/24	E 62-03-15-30	RADIO COMMUNICATIONS	1,007.00
	05/13/24	E 62-03-15-30	repeater & clamp	176.00
	05/13/24	E 62-03-15-30	last 1/2 repaeter	4,177.50
	05/13/24	E 62-03-15-30	shipping	254.93
	05/28/24	E 62-03-15-30	ANTENNA ETC	196.24
	05/28/24	E 62-03-15-30	PROGRAMMING RADIO	28.75
	05/28/24	E 62-03-15-30	RADIO PARTS	103.44
	05/28/24	E 10-05-15-30	RADIO PARTS	428.50
	08/13/24	E 10-05-16-04	POLY PHAZOR FOR REPEATER	115.00
	08/13/24	E 10-05-16-04	FCC COMPLETION LICENSE	115.00
	11/13/24	E 10-05-16-02	REPROGRAMMED PORTABLE	86.25
			AP Total	6,688.61

<b>00101 Community Concepts</b>	05/13/24	E 30-05-30-06	donation		2,525.00
				AP Total	2,525.00
<b>00702 Corey Roberge</b>	09/23/24	E 15-10-50-02	FREON UNITS REMOVAL		435.00
				AP Total	435.00
<b>00729 Cove Central Communications</b>	02/12/24	E 01-05-10-05	Jan phone bill		56.11
	02/12/24	E 01-05-10-05	February phone		56.11
	02/26/24	E 01-05-10-05	10 months 2024		561.10
	05/13/24	E 62-05-16-01	NEW PHONE		232.50
	05/13/24	E 01-05-10-05	MNTHLY CHGS 4.70X8=37.60		37.60
				AP Total	943.42
<b>00746 CREATIVEDDIGITAL</b>	10/28/24	E 01-05-15-02	POSTAGE FOR TAX BILLS		385.20
				AP Total	385.20
<b>00758 Cross Excavation</b>	07/22/24	E 05-10-15-52	32 yd rip rap Marshall Pd		768.00
	08/26/24	E 05-10-15-52	INV#185362		288.00
	09/23/24	E 05-10-15-52	INV#185619		816.00
	09/23/24	E 05-10-15-52	INV#185688		816.00
	10/28/24	E 05-10-15-52	160 yds crushed 3/4 grave		4,480.00
	10/28/24	E 05-10-15-52	10 loads haul		850.00
				AP Total	8,018.00
<b>00743 D.J.'s MUNICIPAL SUPPLY, INC.</b>	02/12/24	E 05-10-15-25	hard hats		79.06
	05/28/24	E 05-10-15-25	GLOVES		293.98
				AP Total	373.04
<b>00194 Davis Packard</b>	05/13/24	E 05-25-15-25	flags @ cemeteries		75.00
				AP Total	75.00
<b>00755 DeVivo Companies</b>	04/10/24	E 15-10-16-03	switch, elec. wiring, etc		1,394.76
	10/28/24	E 15-10-16-03	trash truck parts		100.87
	12/09/24	E 15-10-15-25	X30000778801		487.54
	12/31/24	E 05-05-16-04	TUBE HOSE ASSEMBLY		309.48
	12/31/24	E 05-05-16-04	TUBE RETURN HOSE ASSEMBLY		316.94
	12/31/24	E 05-05-16-04	MANIFOLD ASSY EXHAUST		880.31
	12/31/24	E 05-05-16-04	GASKET EXHAUST MANIFOLD		61.31
	12/31/24	E 05-05-16-04	STUD PREVAIL TORQUE		232.96
	12/31/24	E 05-05-16-04	BOLT PREV TORQUE		110.53
	12/31/24	E 05-05-16-04	NUT M8-HF LOCK		8.16
	12/31/24	E 05-05-16-04	TUBE ASSY EBP		69.40
	12/31/24	E 05-05-16-04	BOLT M12X 1.75X70MM		27.72
	12/31/24	E 15-10-15-25	QUICK LATCH DESIGN		24.31
	12/31/24	E 05-05-16-04	SYNTHETIC ATF ALLISON TES		59.97
	12/31/24	E 05-05-16-04	ADAPTER 1 3/16-12 ORFSX11		43.22
	12/31/24	E 05-05-16-04	ADAPTER 12 ORFSX16 O-RING		27.00
				AP Total	4,154.48
<b>00333 DOUBLE T FENCE</b>	10/11/24	E 05-10-20-01	Guardrail Oxford Road		4,250.00
				AP Total	4,250.00
<b>00473 Eastern Salt Company Inc.</b>	01/22/24	E 05-05-15-70	ROAD SALT		5,040.03
	02/12/24	E 05-05-15-70	ROAD SALT		9,997.00
	03/25/24	E 05-05-15-70	ROAD SALT		2,390.05
	04/10/24	E 05-05-15-70	ROAD SALT		5,040.02
	05/13/24	E 05-05-15-70	ROAD SALT		12,638.52
	12/23/24	E 05-05-15-70	ROAD SALT		2,602.91
	12/23/24	E 05-05-15-70	ROAD SALT		2,581.61
	12/31/24	E 05-05-15-70	ROAD SALT		5,094.57
				AP Total	45,384.71
<b>00471 ECI Materials</b>	03/25/24	E 05-05-15-70	3" crushed Gravel		204.00

				AP Total	204.00
<b>00731 Eugene Lucas</b>					
	05/13/24	E 62-03-15-30	antena on PW garage		400.00
				AP Total	400.00
<b>00640 Evelyn Chabot</b>					
	12/23/24	E 01-10-05-01	Planning Board 21.15		299.27
	12/23/24	R 01-142	Subdivision 4.20		59.43
				AP Total	358.70
<b>00490 Everett Propane</b>			Garage		
				AP Total	5,059.02
<b>00143 Fire Tech &amp; Safety</b>					
	03/25/24	E 10-05-16-02	purge leak/seal		182.56
	04/10/24	E 10-05-20-01	test, repair		897.35
				AP Total	1,079.91
<b>00007 FIRST LIGHT</b>					
				AP Total	6,247.18
<b>00296 Flanders Electric Inc.</b>					
	04/22/24	E 10-05-16-02	serv call on FD generator		219.90
	05/13/24	E 10-05-20-01	generator service - Bruno		175.00
	05/13/24	E 05-20-20-02	generator service - PW		262.50
	05/28/24	E 01-05-20-01	GENERATOR SERV		175.00
	05/28/24	E 01-05-20-01	BATTERY		100.00
	05/28/24	E 10-05-20-01	SERV GENERATOR FD		175.00
	12/31/24	E 05-20-20-01	GENERATOR SERVICE		200.00
				AP Total	1,307.40
<b>00474 Fox Machine, Inc.</b>					
	09/09/24	E 05-10-16-03	INV#3761		394.90
				AP Total	394.90
<b>00578 Gammon Landscape Nursery Inc.</b>					
	05/13/24	E 01-05-20-02	MULCH 3 YD		76.50
				AP Total	76.50
<b>00313 Greater Androscoggin Humane Society</b>					
	07/22/24	E 10-35-20-01	6 cats 2nd qrtr		120.00
				AP Total	120.00
<b>00664 Greenlight Websites</b>					
	11/20/24	E 01-05-20-01	WEBSITE RENEWAL		692.00
				AP Total	692.00
<b>00748 Harbor Freight</b>					
	02/12/24	E 05-20-15-25	TOOLS FOR GARAGE		193.09
	03/11/24	E 05-05-16-04	torque wrench		217.98
	11/25/24	E 05-05-15-25	TWO TOOL COMBO KIT		219.99
	12/23/24	E 05-05-16-04	TOOLS		138.72
	12/31/24	E 05-05-16-04	(2) 3 LED FLOOD LIGHT		42.18
				AP Total	811.96
<b>00133 Harris Computer Systems</b>					
	09/09/24	E 01-05-20-01	RENEWAL		11,380.70
	10/11/24	E 01-05-20-01	annual hosting		3,250.00
	10/11/24	E 01-05-20-01	Web update/hosting		1,995.00
	11/13/24	E 01-05-20-01	WEB GO-LIVE SUPPORT		1,000.00
				AP Total	17,625.70
<b>00053 Hebron Water Company</b>					
	04/10/24	E 01-05-10-20	TOWN OFFICE		118.09
	04/10/24	E 10-05-10-20	FIRE DEPARTMENT		540.43
	04/10/24	E 10-17-20-05	FIRE SUPPRESSION/HYDRANTS		3,294.88
	07/08/24	E 01-05-10-20	TOWN OFFICE		118.09
	07/08/24	E 10-05-10-21	FIRE DEPARTMENT		540.43
	07/08/24	E 10-17-20-05	FIRE SUPPRESSION/HYDRANTS		3,294.88
	10/11/24	E 01-05-10-20	TOWN OFFICE		118.09
	10/11/24	E 10-05-10-21	FIRE DEPARTMENT		540.43
	10/11/24	E 10-17-20-05	FIRE SUPPRESSION/HYDRANTS		3,294.88
				AP Total	11,860.20
<b>00090 HEIMAN INC</b>					
	03/11/24	E 10-05-15-25	10 side slide clamps		1,399.90
	08/13/24	E 10-05-15-25	CUST#0020574		485.90

	08/26/24	E 10-05-15-25	ACCT#20574	501.95
	10/11/24	E 10-05-15-25	jumbo siamese	1,135.95
			AP Total	3,523.70
<b>00709 Holly Packard</b>				
	10/11/24	E 01-05-05-06	Mileage Reimb.	73.08
			AP Total	73.08
<b>00036 Howard P. Fairfield LLC</b>				
	12/23/24	E 05-05-16-04	SPINNER SUPPORT 7696863	561.13
			AP Total	561.13
<b>00692 HYGRADE BUSINESS GROUP, INC.</b>				
	11/13/24	E 01-05-99-02	CHECKS	294.66
			AP Total	294.66
<b>00613 J. R. Durgin</b>				
	08/13/24	E 10-05-16-18	INSPECTIONS	562.50
	10/11/24	E 05-05-16-03	Inspections	787.50
			AP Total	1,350.00
<b>00038 James E. Reid</b>				
	02/12/24	E 01-05-20-01	clean & service furnaces	315.00
	02/12/24	E 05-20-20-01	clean & service furnaces	1,270.00
	02/12/24	E 10-05-20-01	clean & service furnaces	420.00
	06/24/24	E 05-20-20-02	Sevice Call @ Garage	265.00
			AP Total	2,270.00
<b>00094 James E. Trundy</b>				
	01/22/24	E 10-05-05-01	payroll for 1/11/2024	112.21
			AP Total	112.21
<b>00230 James Reid Heating, Inc.</b>				
	12/23/24	E 05-20-20-02	Highway Garage	210.00
	12/23/24	E 05-20-20-02	TRACTOR SHED	385.00
	12/23/24	E 10-05-20-01	BRUNO FIRE DEPT	210.00
	12/23/24	E 10-05-20-01	BURNHAM FIRE DEPT	210.00
	12/23/24	E 01-05-20-01	TOWN OFFICE	210.00
			AP Total	1,225.00
<b>00754 Jensen Baird</b>				
	03/11/24	E 01-05-40-10	legal reveiw bldg ord	337.50
	04/22/24	E 01-05-40-10	LEGAL FEES BUILDING CODE	225.00
	11/25/24	E 01-05-40-10	CONSULT OF TOWN ADMIN	506.25
			AP Total	1,068.75
<b>00580 Jewell Tire Center Inc.</b>				
	03/11/24	E 05-05-16-03	new tire	68.50
	04/22/24	E 05-05-16-03	tire repairs	1,274.08
	05/13/24	E 05-10-16-04	TIRE REPAIR	65.00
	08/13/24	E 05-10-16-04	INV#77767	103.93
	11/13/24	E 05-05-16-04	TIRES	522.52
	11/13/24	E 05-05-16-04	LABOR	110.00
	11/13/24	E 05-05-16-04	SUPPLIES	69.00
			AP Total	2,213.03
<b>00168 John E.O'Donnell &amp; Assoc.,Inc</b>				
	07/08/24	E 01-05-20-01	CAMA support	2,000.00
	11/13/24	E 01-05-20-01	2024 ASSESSING SERVICES	11,000.00
			AP Total	13,000.00
<b>00749 Joshua Coulombe</b>				
	12/23/24	E 01-10-05-01	Planning Board 10.10	142.92
	12/23/24	R 01-142	Subdivision 5.70	80.66
			AP Total	223.58
<b>00543 K. R. Youland &amp; Son</b>				
	10/11/24	E 05-05-15-70	Winter Sand	5,500.00
			AP Total	5,500.00
<b>00407 K.L. Jack &amp; Co., Inc.</b>				
	09/23/24	E 05-10-15-25	ORDER #2108372	7.24
	10/28/24	E 05-05-16-04	shaker screen bolt	22.96
	10/28/24	E 05-05-15-25	Penetrating Oil	27.99
			AP Total	58.19
<b>00766 KATRINA CAYER</b>				
	11/13/24	E 01-05-13-01	ELECTION	201.64



				AP Total	201.64
<b>00628 Kevin S. Barrett</b>					
	01/22/24	E 05-05-25-08	correct insurance deduct		59.40
	05/28/24	E 05-05-15-99	STEEL TOED BOOTS		166.00
				AP Total	225.40
<b>00574 KIMBALL MIDWEST</b>					
	02/12/24	E 05-05-15-25	safety glasses		65.94
	04/10/24	E 05-20-15-25	supplies garage		123.50
	05/13/24	E 05-20-15-25	WASHERS, SCREWS, NUTS		123.50
	08/13/24	E 05-10-15-25	INV# 102378200,102378439		262.76
	09/23/24	E 05-10-16-04	INV#102611409		459.00
	11/25/24	E 05-05-15-25	LUBRICANT		109.80
				AP Total	1,144.50
<b>00638 Kingston Brown</b>					
	03/11/24	E 01-15-05-06	CEO MILEAGE		93.90
	06/10/24	E 01-15-05-06	CEO mileage 203.4		117.97
	09/09/24	E 01-15-05-06	JUNE TO AUGUST MILEAGE		78.85
				AP Total	290.72
<b>00056 L.A. Water Polution Control Auth.</b>					
	06/10/24	E 01-05-20-01	ADMIN FEE CONTRACT		250.00
				AP Total	250.00
<b>00531 Liberty Mutual Insurance</b>					
	08/19/24	E 01-05-25-02	BOND #999347106		220.00
	09/23/24	E 01-05-25-02	BOND #999347106		43.00
				AP Total	263.00
<b>00724 Lori-anne Wilson</b>					
	02/12/24	E 01-05-20-10	auditing assistance		870.80
	04/10/24	E 01-05-20-10	AUDIT ASSISTANCE		375.00
	04/10/24	E 01-05-05-06	MILEAGE		29.48
				AP Total	1,275.28
<b>00437 Lyn's Spring Service Inc.</b>					
	07/08/24	E 05-10-16-03	#7 lft rear spring Labor		400.00
	07/08/24	E 05-10-16-04	#7 lft rear spring parts		178.26
				AP Total	578.26
<b>00767 MAINE FLAG &amp; BANNER</b>					
	12/13/24	E 01-05-15-01	FLAG		49.95
				AP Total	49.95
<b>00030 Maine Municipal Association</b>					
	01/22/24	E 01-05-20-11	FOAA training		80.00
	02/12/24	E 01-05-20-25	Unemployment		398.25
	02/26/24	E 01-05-20-11	Budget process work shop		190.00
	04/10/24	E 01-05-20-11	TRAINING FIN ACCT		55.00
	04/22/24	E 01-05-20-25	MEMBERSHIP DUES 2024		2,456.00
	05/13/24	E 01-05-20-25	UNEMPLOYMENT		398.25
	07/08/24	E 01-05-20-11	Plan brd trg B Asselin		70.00
	07/08/24	E 01-05-20-25	Unemployment		398.25
	08/26/24	E 01-05-20-25	UNEMPLOYMENT-17140U		398.25
				AP Total	4,444.00
<b>00521 Maine Municipal Health Trust</b>					
				AP Total	45,033.93
<b>00209 Maine Oxy/Spec Air Gases &amp; Tech.</b>					
	10/11/24	E 05-05-15-25	lease 1 yr		147.75
	12/23/24	E 05-05-15-25	1 yr lease for commercial		69.00
	12/23/24	E 05-05-15-25	admin fee- lease renewal		9.75
				AP Total	226.50
<b>00340 MAINE PUBLIC BROADCASTING CORP.</b>					
	05/13/24	E 30-05-30-12	donation		100.00
				AP Total	100.00
<b>00412 Maine Town &amp; City Clerks Assoc.</b>					
	02/12/24	E 01-05-20-11	Holly Title 30A training		60.00
	11/25/24	E 01-05-99-03	MEMBERSHIP		30.00
				AP Total	90.00
<b>00756 MAINE TRUST FOR LOCAL NEWS</b>					
	04/10/24	E 01-05-40-01	AD PUBLIC HEARING		33.31

	05/13/24	E 01-05-40-01	ad for PB Mtg on subdiv	56.88
	07/08/24	E 01-05-40-01	help wanted ad	39.46
	10/11/24	E 01-05-15-03	546392	48.43
			AP Total	178.08
<b>00256</b>	<b>Maine Waste to Energy</b>		WASTE DISPOSAL	
			AP Total	27,142.27
<b>00504</b>	<b>Margaret Rearick</b>			
	12/23/24	E 01-10-05-01	Planning Board 15.20	215.08
	12/23/24	R 01-142	Subdivision 5.70	80.66
			AP Total	295.74
<b>00210</b>	<b>Mechanic Falls Auto Supply</b>			
	02/12/24	E 05-05-16-04	parts and supplies Tk#4	104.88
	02/12/24	E 05-20-15-25	parts and supplies	537.72
	02/12/24	E 15-10-16-03	TS truck	14.24
	02/12/24	E 05-05-16-04	parts and supp blister pk	174.12
	03/11/24	E 05-05-16-04	PARTS AND SUPPLIES	71.97
	03/11/24	E 05-20-15-25	PARTS AND SUPPLIES	321.96
	03/11/24	E 15-10-15-25	PARTS AND SUPPLIES	11.49
	04/10/24	E 01-05-20-02	FLAG POLE REPAIR	57.63
	04/10/24	E 15-10-16-03	GAR TK OIL CHG	132.52
	04/10/24	E 05-20-15-25	SUPPLIES GARAGE	818.86
	04/10/24	E 05-05-16-03	WINT RD REPAIRS EQUIP	172.54
	05/13/24	E 05-20-15-25	STARBIT KIT	104.48
	05/13/24	E 05-20-15-25	OIL DRY	49.96
	05/13/24	E 05-20-15-25	DEF	38.97
	05/13/24	E 05-20-15-25	SLIDE TERMINAL	9.38
	05/13/24	E 05-05-16-03	PLOW SHOE RETURNED	-118.60
	06/10/24	E 05-10-15-25	2019 ford wiper, DEF,	137.63
	07/08/24	E 05-10-16-04	filters, hyd, air & fuel	427.91
	08/13/24	E 05-10-15-25	INV#739116	31.99
	08/13/24	E 05-10-15-25	INV#739772	9.99
	08/13/24	E 05-10-15-25	INV#739706	46.94
	08/13/24	E 05-10-16-04	INV#739662	91.10
	09/09/24	E 05-10-16-04	ACCT#2950	94.92
	09/09/24	E 05-10-16-04	ACCT#2950	290.95
	09/09/24	E 05-10-16-04	ACCT#2950	8.75
	09/09/24	E 05-10-16-04	ACCT#2950	13.37
	09/09/24	E 05-10-16-04	ACCT#2950	10.18
	09/09/24	E 05-10-16-04	ACCT#2950	50.19
	09/09/24	E 05-10-16-04	ACCT#2950	33.10
	09/09/24	E 05-10-15-25	ACCT#2950	16.98
	09/09/24	E 05-10-15-25	ACCT#2950	77.97
	10/17/24	E 05-10-16-04	PARTS	149.36
	11/13/24	E 05-10-16-04	BATTERY	159.99
	11/13/24	E 05-10-16-04	CLEANING/BUFFING	117.36
	11/13/24	E 05-10-16-04	PAINT MARKERS	47.15
	11/13/24	E 05-10-16-04	GRINDING WHEEL/MIG WIRE	30.13
	11/13/24	E 05-10-16-04	POWERATED BELT	20.13
	12/09/24	E 05-10-16-04	744067	137.48
	12/09/24	E 05-05-15-25	744817	248.51
	12/09/24	E 05-10-16-04	ACCT #2950	297.86
	12/31/24	E 05-05-16-04	H11NVLED2 BULB	179.98
	12/31/24	E 05-05-16-04	PLOW LIGHT KIT	360.00
			AP Total	5,592.04
<b>00010</b>	<b>MEMIC</b>			
	01/08/24	E 01-05-25-06	WC PREMIUM	2,267.50
	02/26/24	E 01-05-25-06	Workers' Comp	5,903.50
	12/09/24	E 01-05-25-06	#1810000632	7,597.00
			AP Total	15,768.00
<b>00548</b>	<b>Michael W. Crowley</b>			
	12/23/24	E 01-10-05-01	Planning Board 22.60	319.79
	12/23/24	R 01-142	Subdivision Approval	200.93
			AP Total	520.72
<b>00765</b>	<b>MICHELLE CAMPBELL</b>			

	10/28/24	E 01-05-15-02	PRIORITY MAIL	10.45
	11/13/24	E 01-05-15-02	PRIORITY MAIL	10.46
			AP Total	20.91
<b>00708 MMTCTA</b>				
	12/23/24	E 01-05-20-25	51210-0 Holly Packard	30.00
			AP Total	30.00
<b>00700 MODERN PEST SERVICES</b>				
	03/25/24	E 05-20-20-01	PEST SERVICES	299.00
			AP Total	299.00
<b>00757 MORSE COMMERCIAL TRUCK SERVICE, LLC</b>				
	05/13/24	E 15-10-16-03	TRASH TRK DASH CLUSTER	340.00
	05/13/24	E 05-05-16-03	TRK 4 CHG AIR CAN	127.50
			AP Total	467.50
<b>00741 MOSQUITO HILL GARAGE</b>				
	01/22/24	E 05-02-16-02	slack adj & diagnostics	750.00
			AP Total	750.00
<b>00253 MSFFF VP-OXFORD</b>				
	03/25/24	E 10-05-20-25	dues ME St Fed of FF	210.00
			AP Total	210.00
<b>00464 Murray-Heutz Oil &amp; Propane</b>				
	05/13/24	E 10-05-10-15	propane for FD	687.63
	05/13/24	E 10-05-10-15	propane for FD	10.56
			AP Total	698.19
<b>00623 Nadeau's Refrigeration</b>				
	06/24/24	E 01-05-20-02	repair AC at Office	761.02
			AP Total	761.02
<b>00753 NAPA Auto Parts</b>				
	02/12/24	E 05-05-16-04	Trk 7 filters & bxd caps	226.73
	07/08/24	E 05-10-16-04	hydraulic filter loader	89.11
	09/09/24	E 10-05-15-25	ACCT#43031	39.96
	12/09/24	E 10-05-16-04	303-435833	105.98
			AP Total	461.78
<b>00006 NESS OIL COMPANY</b>			Oil and Diesel	
			AP Total	29,515.93
<b>00661 North Coast Services LLC</b>				
	05/13/24	E 15-10-50-04	RECYCLING	141.51
	08/26/24	E 15-10-50-04	RECYCLING	144.70
	11/25/24	E 15-10-50-04	RECYCLING	158.04
			AP Total	444.25
<b>00701 OCCUPATIONAL HEALTH CENTERS OF THE SOUTHWEST P.A.</b>				
	02/12/24	E 10-05-20-01	OSHA REP TESTING	124.00
	06/24/24	E 10-05-20-01	pulm finc & respir test	153.00
			AP Total	277.00
<b>00434 OMNI SERVICES INC.</b>				
	07/22/24	E 05-10-16-03	backhoe parts	31.18
			AP Total	31.18
<b>00651 OTS Leasing</b>			Copier Lease	
			AP Total	3,842.52
<b>00016 Oxford County Registry of Deeds</b>				
			AP Total	586.00
<b>00161 OXFORD COUNTY TREASURER</b>				
	08/13/24	E 35-05-35-01	ASSESSOR'S RETURN	138,000.00
	08/26/24	E 35-05-35-01	COUNTY TAX	7,505.00
			AP Total	145,505.00
<b>00528 Oxford Hills Chamber of Commerce</b>				
	03/25/24	E 01-05-20-25	annual dues	225.00
			AP Total	225.00
<b>00051 Paris Farmers Union</b>				
	02/12/24	E 15-10-15-25	keys for transfer station	16.40
	04/10/24	E 10-05-15-25	batteries	76.45
	05/13/24	E 05-20-15-25	ball valve, cement	19.41
	07/08/24	E 10-05-15-25	batteries	17.99
	08/13/24	E 05-10-15-55	ACCT#230085	673.54
	08/13/24	E 05-10-15-25	ACCT#230085	198.70

	08/13/24	E 05-10-15-25	ACCT#230085	215.88
	09/09/24	E 05-10-15-55	ACCT#230085	38.13
	12/23/24	E 05-10-15-55	culvert 12x20	1,279.72
	12/23/24	E 05-10-15-55	culvert 15x20	1,577.85
	12/23/24	E 10-05-15-25	(4) battery lith photo 3v	61.16
	12/23/24	E 10-05-15-25	(3) battery alkaline	29.67
			AP Total	4,204.90
<b>00050 Park Street Press</b>				
	03/25/24	E 01-05-15-03	town reports	827.00
	06/24/24	E 01-05-15-03	250 cards CEO	18.50
			AP Total	845.50
<b>00720 Peter Rearick</b>				
	12/23/24	E 01-10-05-01	Planning Board Hours34.75	491.71
	12/23/24	R 01-142	Subdivision 11.50	162.73
			AP Total	654.44
<b>00710 Petty Cash</b>				
	03/11/24	E 01-05-15-02	postage	107.18
	03/25/24	E 01-05-15-02	postage	105.07
	05/13/24	E 01-05-15-02	postage	52.90
	05/13/24	E 05-10-10-15	gas	42.77
	07/08/24	E 01-05-15-02	postage	78.05
	09/23/24	E 01-05-15-02	REPLENISH PETTY CASH	68.74
	12/31/24	E 01-05-15-02	REPLENISH	78.44
			AP Total	533.15
<b>00033 Pike Industries Inc</b>				
	02/26/24	E 05-05-15-25	Cold Patch	82.80
	08/13/24	E 05-10-15-52	INV#1286030	191.73
	08/26/24	E 05-10-15-52	ACCT#115272	157.30
	09/23/24	E 05-05-15-52	CUST#115272	110.11
	11/13/24	E 05-10-15-51	0.75 TON COLD PATCH	102.96
			AP Total	644.90
<b>00516 Pine Point Fire Training &amp; Consulti</b>				
	03/25/24	E 10-05-20-11	training for A. Barton	35.00
			AP Total	35.00
<b>00035 Postmaster Hebron</b>				
	02/26/24	E 01-05-15-02	5 ROLLS STAMPS	340.00
	03/11/24	E 01-05-15-02	EDDM MAILING TOWN REPORTS	100.08
	07/08/24	E 01-05-20-01	annual box rental	120.00
	07/22/24	E 01-05-15-02	certified lettrs RE Taxes	290.40
			AP Total	850.48
<b>00109 R. E. Lowell Lumber</b>				
	02/12/24	E 05-05-15-25	Keys for Town Garage	12.15
	03/11/24	E 05-20-15-25	supplies for garage	211.16
	04/10/24	E 05-20-15-25	SUPPLIES FOR GARAGE	105.98
	04/10/24	E 15-10-16-03	REPAIRS TO GARB TK	71.97
	05/13/24	E 05-20-15-25	GLUE	9.98
	10/11/24	E 05-05-15-25	supplies	52.84
	11/25/24	E 05-20-20-02	PAINT	23.83
	11/25/24	E 05-05-15-25	PAINT SUPPLIES	42.95
	12/09/24	E 05-05-16-04	430313	23.83
	12/09/24	E 05-05-16-04	430670	42.95
			AP Total	597.64
<b>00145 REGISTRY OF DEEDS</b>				
	02/12/24	E 01-05-40-05	LIEN DISCHARGE	19.00
	04/10/24	E 01-05-40-05	LIEN DISCHARGE	19.00
			AP Total	38.00
<b>00666 Reids Service Center</b>				
	01/08/24	E 05-20-15-25	CHAIN, FILES, BATTERY	103.67
	05/13/24	E 05-10-16-04	MOWER BLADE	206.55
	05/28/24	E 05-10-15-25	BATTERY	63.29
	05/28/24	E 05-10-15-25	HELMETS	168.78
	05/28/24	E 05-20-15-25	TRIMMER LINE	25.31
	06/10/24	E 05-25-15-25	mowing parts	289.94
	07/08/24	E 05-10-16-04	rod, lift lever	46.53

	11/25/24	E 05-10-16-04	225i KIT W/ BATTERY & C		379.99
				AP Total	1,284.06
<b>00140 Rent-It of Maine, Inc</b>					
	06/10/24	E 05-10-16-05	excavator rental		3,442.50
	06/10/24	E 05-10-16-05	excavator rental delivery		200.00
	10/11/24	E 05-05-16-05	Excavator rental		1,150.00
				AP Total	4,792.50
<b>00406 Responsible Pet Care</b>					
	06/10/24	E 10-35-20-01	stray dog fee		886.68
				AP Total	886.68
<b>00699 RHR SMITH &amp; COMPANY</b>					
	01/22/24	E 01-05-20-01	audit		3,300.00
	03/11/24	E 01-05-20-01	AUDIT		300.00
	04/10/24	E 01-05-20-01	2023 AUDIT		1,000.00
	01/13/25	E 01-05-20-10	PRE AUDIT PLANNING		1,700.00
	01/13/25	E 01-05-20-10	FIELD WORK AUDIT 2023		100.00
	01/13/25	E 01-05-20-10	FIXED ASSET MANAGEMENT		300.00
				AP Total	6,700.00
<b>00228 Ripley &amp; Fletcher Co.</b>					
	02/12/24	E 05-05-16-03	1 ton repair front end		133.00
	05/13/24	E 05-10-16-03	FORD F550		296.70
	05/13/24	E 05-10-16-04	FORD F550		538.83
	05/13/24	E 05-05-16-03	13 INTL PLOW TRK		5,257.91
	05/13/24	E 05-05-16-04	13 INTL PLOW TRK		7,378.44
	09/23/24	E 05-05-16-03	CUST#154126		823.53
				AP Total	14,428.41
<b>00054 Robert Larrabee</b>					
	01/22/24	E 10-35-05-06	MILEAGE		16.82
	03/11/24	E 10-35-05-06	MILEAGE		19.14
	05/13/24	E 10-35-05-06	MILEAGE 91x.58=52.78		52.78
	08/13/24	E 10-35-05-06	94 MILES @ .58		54.52
	11/13/24	E 10-35-05-06	MILEAGE		84.00
				AP Total	227.26
<b>00742 ROLAND GAGNE</b>					
	11/25/24	E 05-20-10-05	PHONE		40.00
	12/23/24	E 05-20-10-05	Monthly Cell PhoneStipend		40.00
	12/31/24	E 05-20-10-05	CELL PHONE STIPEND		40.00
				AP Total	120.00
<b>00551 Russell &amp; Sons Towing &amp; Recovery</b>					
	12/23/24	E 15-10-16-03	Towing of Trash Truck		320.00
	12/23/24	E 15-10-16-03	Driveshaft removal		75.00
	12/31/24	E 15-10-16-03	TOWING 2 HR-MIN		320.00
	12/31/24	E 15-10-16-03	DRIVESHAFT REMOVAL		75.00
				AP Total	790.00
<b>00760 RYAN KANE</b>					
	08/13/24	E 05-10-15-25	INV#953353		96.00
				AP Total	96.00
<b>00217 Safe Voices</b>					
	05/13/24	E 30-05-30-04	donation		100.00
				AP Total	100.00
<b>00751 SCOTT SMITH</b>					
	01/22/24	E 01-05-20-02	NEW FAUCET IN BATH		300.00
				AP Total	300.00
<b>00597 Secretary of State- BMV</b>					
				AP Total	144,295.63
<b>00752 Security Benefits</b>			Retirement		
				AP Total	340.32
<b>00066 SeniorsPlus</b>					
	05/13/24	E 30-05-30-07	donation		1,500.00
				AP Total	1,500.00
<b>00214 Sexual Assault Prevention and Respo</b>					
	05/13/24	E 30-05-30-17	donation		350.00
	05/31/24	E 30-05-30-17	VOID - donation		-350.00
	08/13/24	E 30-05-30-17	DONATION		350.00

	10/18/24	E 30-05-30-17	VOID - DONATION		-350.00
				AP Total	0.00
<b>00715 SHERRY DRAKE</b>			Office Cleaning		
				AP Total	3,807.35
<b>00739 SPENCER GROUP PAVING LLC</b>					
	10/11/24	E 05-15-01-01	sodum/marshal pond		146,280.09
	10/11/24	E 05-15-01-01	hand work		1,000.00
				AP Total	147,280.09
<b>00588 Spruce Mountain Truck Medics</b>					
	06/10/24	E 10-05-20-01	annual pump test NFPA		1,300.00
				AP Total	1,300.00
				AP Total	1,300.00
<b>00043 Spugnardi Signs</b>					
	06/10/24	E 05-10-16-04	lettering on truck		183.03
				AP Total	183.03
<b>00713 STEVE SWASEY, INC.</b>					
	06/24/24	E 05-10-20-01	mowing		3,465.00
				AP Total	3,465.00
<b>00745 SUSAN ADELL</b>					
	06/24/24	E 01-25-05-01	6/11/24 election		205.17
	06/24/24	E 01-25-05-01	3/5/24 elt pd ck1923 lost		194.56
	08/13/24	E 01-05-13-01	ELECTION		148.58
	10/11/24	E 01-05-13-01	10/08/2024 ELECTION		180.42
	11/13/24	E 01-05-13-01	ELECTION		205.18
				AP Total	933.91
<b>00734 Susan Justice</b>					
	03/11/24	E 01-05-13-01	election clerk		187.48
	11/13/24	E 01-05-13-01	ELECTION		201.64
				AP Total	389.12
<b>00707 Terri Grover</b>					
	03/11/24	E 01-05-05-06	mileage		217.50
	08/13/24	E 01-05-13-01	ELECTION		176.88
	11/13/24	E 01-05-13-01	ELECTION		219.33
				AP Total	613.71
<b>00510 The Lifeflight Foundation</b>					
	05/13/24	E 30-05-30-16	donation		612.00
				AP Total	612.00
<b>00529 Tim Brooks- Builder</b>					
	03/25/24	E 05-20-20-02	bldg repair door trim		492.86
				AP Total	492.86
<b>00000 TIMMONS MACHINE &amp; FABRICATION INC.</b>					
	09/23/24	E 05-10-16-04	SICKEL BAR		295.40
				AP Total	295.40
<b>00764 Tooch Services LLC</b>					
	10/11/24	E 05-05-16-03	labor		140.55
	10/28/24	E 05-05-16-03	Case Loader Evaluation		1,173.72
	10/28/24	E 15-10-16-03	labor ignition switch		260.00
				AP Total	1,574.27
<b>00252 TREASURER OF STATE</b>					
	12/31/24	G 1-240-00	STATE PLUMBING FEE		1,147.50
	12/31/24	G 1-240-00	DEP FEE 10@15		150.00
				AP Total	1,297.50
<b>00107 Treasurer State of Maine</b>					
	12/23/24	E 05-20-20-01	Attendees-R.Gagne& C.Hall		80.00
				AP Total	80.00
<b>00266 TREASURER STATE OF MAINE</b>					
	02/26/24	E 01-05-20-25	annual filing fee		239.00
	05/28/24	E 05-10-15-55	Permit by Rule Notificat		307.00
	09/23/24	E 15-10-20-01	CUST#06ASW21365		379.00
				AP Total	925.00
<b>00103 Treasurer State of Maine - AW</b>			Dog Lic.		
				AP Total	716.00
<b>00013 Treasurer, M.S.A.D. #17</b>			School Appropriation		
				AP Total	995,336.00

<b>00342 Treasurer, State of Maine</b>		VITALS		
			AP Total	86.00
<b>00110 TREASURER, STATE OF MAINE - IFW</b>				
			AP Total	19,323.26
<b>00215 Tri County Mental Health</b>				
	05/13/24	E 30-05-30-02	donation	1,500.00
	05/29/24	E 30-05-30-02	VOID - donation	-1,500.00
			AP Total	0.00
<b>00312 TRI STATE FLAG INC.</b>				
	05/13/24	E 05-25-15-25	FLAGS FOR CEMETERY	220.83
			AP Total	220.83
<b>00500 United States Postal Service</b>				
	08/21/24	E 01-05-15-02	8 CERTIFIED LETTERS	77.44
	09/23/24	E 01-05-15-02	POSTAGE	168.40
	12/27/24	E 01-05-15-02	4 rolls stamps @ \$73 ea	292.00
			AP Total	537.84
<b>00401 Vern Maxfield</b>				
	04/10/24	E 01-05-13-01	Moderator Town Mtg	150.00
			AP Total	150.00
<b>00714 VIKING CIVES OF MAINE</b>				
	01/22/24	E 05-02-16-04	Light,blade	289.91
	02/12/24	E 05-05-16-04	11' blade	2,847.27
	10/28/24	E 05-05-16-04	BLADE	1,694.32
			AP Total	4,831.50
<b>00669 W. A. Lucas Enterprises, LLc</b>				
	06/10/24	E 05-10-15-52	bank run grvl 12 yd @7.50	90.00
	06/10/24	E 05-10-15-52	4"scnd grvl 26 yd@10.00	260.00
	08/26/24	E 05-10-15-52	INV#3612	220.00
	08/26/24	E 05-10-15-52	INV#3656	360.00
	12/09/24	E 05-10-15-52	INV#3712	252.00
	12/31/24	E 05-10-15-52	3" SCREENED GRAVEL	12,000.00
	12/31/24	E 05-10-15-52	1-1/2" CHRUSHED GRAVEL	5,994.00
			AP Total	19,176.00
<b>00747 W. B. MASON CO, INC</b>				
	02/26/24	E 01-05-15-25	COPY PAPER & MARKERS	98.08
	04/22/24	E 01-05-15-01	LEGAL PR, FOLDERS, 3 HOLF	143.37
	02/26/24	E 01-05-15-25	COPY PAPER & MARKERS	-98.08
	02/26/24	E 01-05-15-01	COPY PAPER & MARKERS	98.08
	05/28/24	E 01-05-15-01	FOLDERS & BINDERS	27.88
	06/28/24	E 01-05-15-25	VOID - COPY PAPER & MARKE	-98.08
	07/22/24	E 01-05-15-01	office supplies	177.37
	07/22/24	E 01-05-15-25	binders and labels	78.29
	10/11/24	E 01-05-15-01	office supplies	176.78
	11/13/24	E 05-10-15-25	PAPER TOWELS	28.47
	11/13/24	E 01-05-15-25	LABELS	31.21
			AP Total	663.37
<b>00282 WASTEQUIP</b>				
	12/18/24	E 15-10-50-02	Shipping & handling	80.00
			AP Total	80.00
<b>00316 WATERMAN AG &amp; TURF</b>				
	05/13/24	E 05-10-16-04	O RING	63.48
	05/13/24	E 05-10-16-04	Hose for mulcher	465.50
	09/09/24	E 05-10-16-04	IW01275	175.33
	11/13/24	E 05-05-16-04	RIM & SHOP SUPPLIES	324.95
	11/13/24	E 05-05-16-04	LABOR	82.50
	11/13/24	E 05-05-16-04	OIL PAN	52.06
			AP Total	1,163.82
<b>00730 WEX</b>				
	03/11/24	E 10-05-10-15	gas for FD	70.37
	06/10/24	E 10-05-16-15	gas for FD truck	41.41
	07/08/24	E 05-10-10-15	June gas for mowers	67.86
	09/09/24	E 05-25-15-25	INV#99358367	112.96
	11/13/24	E 05-25-15-25	FUEL PURCHASES	105.84
			AP Total	398.44

**00073 White Sign**

05/13/24	E 05-10-15-25	stop sign	122.30
05/13/24	E 05-10-15-25	stop sign shipping	17.45

AP Total 139.75

**00275 WMFA**

11/13/24	E 10-05-20-25	DUES FOR 2025	40.00
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AP Total 40.00

**Vendors Listed**

**157**

**Final Total**

**2,002,814.34**



**TOWN OF HEBRON  
ANNUAL TOWN MEETING WARRANT  
FOR FISCAL YEAR 2025**

To Alicia Bryant, a resident of the Town of Hebron, in the County of Oxford, in the State of Maine.

Greetings:

In the name of the State of Maine, you are hereby required to notify and warn the inhabitants of the Town of Hebron, qualified to vote in Town affairs, to meet at the Hebron Station School in said Town, on the 15th day of March 2025 at ten o'clock in the forenoon, to act on the following articles, to wit:

**ELECTIONS**

**Article 1** To choose a moderator to preside at said meeting.

**Article 2** To choose all necessary town officers:

- Selectman, Assessor, Overseer of the Poor,  
*3-year term, Gino Valeriani's term expires.  
1-year term Derek Pike resigned.*
  
- Moody Library Trustee,  
*3-year term, Jim Reid's term expires.*
  
- *MSAD/RSU 17 School District Director,  
3-year term, Amanda Fearon's term expires.*
  
- Road Commissioner,  
*1 year term, Selectmen's term expires.*
  
- To choose two budget committee members.  
*3-year terms, Bruce Conant and Fred Greenwood's terms expire.*

**Article 3** To authorize the Selectmen to appoint members of the Town to any position that is not elected.

## 2025 BUSINESS

**Article 4** To see if the Town will vote to cover the 2024 overdraft of \$20,248.

*The overdraft consists of the following:*

<i>Library</i>	<i>\$103.00</i>
<i>Fire Department</i>	<i>\$5374.00</i>
<i>Winter Roads</i>	<i>\$12036.00</i>
<i>Town Garage</i>	<i>\$1146.00</i>
<i>Transfer Station</i>	<i>\$1,589.00</i>
<i>Total</i>	<i>\$20248.00</i>

**Article 5** To see if the Town will vote to appropriate such anticipated revenues as vehicle excise taxes, state revenue sharing, supplemental taxes, license fees, and such other miscellaneous revenues to be received in the calendar year 2025 to reduce the taxes committed.

**Article 6** To see if the Town will authorize the Board of Selectmen to add the position: Town Administrator of the Town of Hebron.

## GENERAL GOVERNMENT

**Article 7** To see what sum the Town will vote to raise and appropriate for the Selectmen's salaries.

Raised last year:	\$32,295.00
Request:	\$32,295.00
<i>(Town share of withholding taxes included to reflect total cost)</i>	
Budget Committee recommends:	\$32,295.00

**Article 8** To authorize the Selectmen to set salaries for all other Town Officers.

**Article 9** To see what sum the Town will vote to raise and appropriate for General Government.

Raised:	\$266,562.00
Spent:	\$253,269.58
Request:	\$341,262.00
Board of Selectmen recommend:	\$341,262.00

Request:	\$341,262.00
Board of Selectmen recommend:	\$341,262.00
Budget Committee recommends:	\$343,449.00

**Article 10** To see what sum the Town will vote to raise and appropriate for the Planning Board.

Raised last year:	\$1,700.00
Spent:	\$1,656.00
Request:	\$2,000.00
Budget Committee recommends:	\$2,000.00

### PUBLIC WORKS

**Article 11** To see what sum the Town will vote to raise and appropriate for the care and maintenance of winter roads.

Raised last year:	\$199,127.00
Spent:	\$211,163.00
Request:	\$212,458.00
Budget Committee recommends:	\$212,458.00

**Article 12** To see what sum the Town will vote to raise and appropriate for the care and maintenance of summer roads.

Raised last year:	\$157,031.00
Spent:	\$154,949.00
Request:	\$152,108.58
Budget Committee recommends:	\$150,000.00

**Article 13** To see what sum the Town will vote to appropriate from undesignated fund balance for paving.

Raised last year:	\$150,000.00
Block grant funds applied:	\$0
Spent:	\$147,280.00
Request:	\$180,000.00
Budget Committee recommends:	\$180,000.00

**Article 14** To see if the Town will vote to authorize the Board of Selectmen to expend the Local Road Assistance Program (LRAP) funds received

from the State for capital improvements on any and all Town ways for the ensuing year.

**Article 15** To see what sum the Town will vote to raise and appropriate for the Town Garage account.

Raised last year:	\$17,700.00
Spent:	\$18,846.00
Request:	\$18,200.00
Budget Committee recommends:	\$18,200.00

**Article 16** To see what sum the Town will vote to raise and appropriate for the care of Town Cemeteries not cared for by others.

Raised last year:	\$1,000.00
Spent:	\$805.00
Request:	\$1,000.00
Budget Committee recommends:	\$1,000.00

**Article 17** To see what sum the Town will vote to raise and appropriate for the care of the Transfer Station.

Raised last year:	\$106,580.00
Spent:	\$108,169.00
Request:	\$125,368.00
Budget Committee recommends:	\$125,368.00

## **PUBLIC SAFETY**

**Article 18** To see what sum the Town will vote to raise and appropriate for public fire protection (hydrant rental).

Raised last year:	\$13,180.00
Spent:	\$13,180.00
Request:	\$13,180.00
Budget Committee recommends:	\$13,180.00

**Article 19** To see what sum the Town will vote to raise and appropriate for the support of the Municipal Fire Department.

Raised last year:	\$55,000.00
Spent:	\$60,374.00
Request:	\$68,082.00
Budget Committee recommends:	\$68,082.00

**Article 20** To see what sum the Town will vote to appropriate from undesignated fund balance to the Fire Truck reserve account for the future purchase of a fire truck.

Raised last year:	\$10,000.00
Allocated:	\$10,000.00
Request:	\$10,000.00
Budget Committee recommends:	\$10,000.00

**Article 21** To see what sum the Town will vote to raise and appropriate for the Emergency Management Director. *The director is a shared position with three other towns.*

Raised last year:	\$1,420.00
Spent:	\$1,420.00
Request:	\$1,420.00
Budget Committee recommends:	\$1,420.00

**Article 22** To see what sum the Town will vote to raise and appropriate for Animal Control.

Raised last year:	\$2,564.00
Spent:	\$2,097.02
Request:	\$2,500.00
Budget Committee recommends:	\$2,500.00

### **ASSISTANCE/SOCIAL SERVICES**

**Article 23** To see what sum the Town will vote to raise and appropriate for General Assistance.

Raised last year:	\$2,500.00
Spent:	\$1,536.00
Request:	\$2,500.00
Budget Committee recommends:	\$2,500.00

**Article 24** To see what sum the Town will vote to raise and appropriate to help support the following:

Service	Request	Recommended
Tri-County Mental Health	1,500	0
Community Concepts	2,525	2,525
Seniors Plus	1,500	1,500
Maine Public Broadcasting	150	0
LifeFlight	611	611
Cancer Resource Center	750	750
Lake Stewards of Maine	500	0
<u>Camp Susan Curtis</u>	<u>3,000</u>	<u>1,500</u>
TOTALS	10,536	6,886

### LONG-TERM ACCOUNTS

**Article 25** To see if the Town will vote to allocate funds received from the sale of land and/or forest products to the Capital Reserve account.

**Article 26** To see what sum the Town will vote to transfer from undesignated fund balance to the Revaluation Reserve account.

Raised last year:	\$5,000.00
Allocated:	\$5,000.00
Request:	\$5,000.00
Budget Committee recommends:	\$5,000.00

### MISCELLANEOUS

**Article 27** To see if the Town will authorize up to \$100,000 be spent from undesignated fund balance for the purchase of the new Highway Truck ordered and approved at the 2024 Town meeting.

*The purchase and installations to be appropriated from \$110,000 in the Highway Truck Reserve Account and \$100,000 from undesignated fund balance as approved at the 2024 Town Meeting and not spent in 2024. The Board needs permission from the Town to spend in 2025.*

**Article 28** To see what sum the Town will vote to transfer from undesignated fund balance for the Highway Truck reserve account for the future purchase of plow trucks.

Raised last year:	\$210,000.00
Spent:	\$0
Request:	\$50,000.00
Budget Committee recommends:	\$10,000.00

*This truck is arriving in March and will be paid for upon delivery.*

**Article 29** To see if the Town will vote to transfer any of the snowmobile registration tax to the Hebron Snowmobile Club.

**Article 30** To see if the Town will authorize the Selectmen to sell, swap, trade or dispose of Town equipment.

**Article 31** To see if the town will vote to authorize the Municipal Officers to spend an amount not to exceed  $\frac{1}{4}$  of the budgeted amount in each category, except winter roads and liability insurances, during the period from January 1, 2026 to the Annual Town Meeting 2026.

## REVENUES

**Article 32** To see if the Town will vote to accept categories of funds listed below, and give permission to expend same:

Municipal Revenue Sharing;  
State Aid to Education (including Federal pass-through funds and property tax relief);  
Public Library State Aid per capita;  
Civil Emergency Funds (Emergency Management Assistance);  
Snowmobile Registration Money;  
Tree Growth Reimbursement;

General Assistance Reimbursement;  
Veterans Exemption Reimbursement; and  
State Grants or Other Funds, including all funds received from the  
State or Federal Government that are not included in items above.

**Article 33** To see if the Town will vote to authorize the Selectmen to procure a temporary loan or loans in anticipation of taxes for the purpose of paying obligations of the Town, if necessary, with such loan or loans to be paid during the year out of money raised by taxes.

**Article 34** To see if the Town will fix a date when taxes shall be due and payable and fix a rate of interest to be charged on taxes unpaid after said date.

2025 maximum rate as set by the State: 7.5%  
Recommended due date: December 15, 2025, interest to begin on  
December 16, 2025.

**Article 35** To see if the Town will vote, in accordance with 36 M.R.S. Section 506-A, to pay interest on refunds of overpaid or abated taxes at the rate of 3.5% per annum.

*By state statute, this amount cannot be more than 4 percentage points below the amount set for delinquent taxes and cannot exceed the amount set for delinquent taxes.*

**Article 36** To see if the town will vote to authorize the Selectmen, on behalf of the Town, to sell and dispose of any real estate acquired by the Town for non-payment of taxes thereon, under such terms as they deem advisable, and to cause quit-claim deeds for such property to be executed by the Town Treasurer with the exception that the Selectmen shall use the special sale process required by 36 M.R.S. § 943-C for qualifying homestead properties if not sold back to the original owner.

**Article 37** To see if the Town will vote to authorize the Treasurer, with approval of the Selectmen, to execute quit-claim deeds on behalf of the Town and/or assignments with rights of foreclosure in cases of unmatured tax mortgage liens, thus releasing the Town's rights in and upon such amount or amounts in each case as the Selectmen in their discretion deem proper with the exception that the Selectmen shall use the special sale process required by 36 M.R.S. § 943-C for qualifying homestead properties if not sold back to the original owner.



**Article 38** To see if the Town will vote to authorize the Selectmen upon request of the Treasurer, to allow the treasurer to waive foreclosure of a tax lien on a specified property for a specified year with the reference to the Tax Lien Certificate recorded at the Oxford Registry of Deeds, in circumstances when the Selectmen determine that the foreclosure may encumber the Town.

The registrar hereby gives notice that she will be in session for the purpose of revising and correcting the list of voters at the Hebron Station School at nine-thirty o'clock on the forenoon on the day of said meeting, March 15, 2025.

Selectmen,

Gino Valeriani

\_\_\_\_\_

Elizabeth Olsen

\_\_\_\_\_

Derek Pike

\_\_\_\_\_

A true copy of the Warrant.

Attest:

\_\_\_\_\_  
Holly Packard, Town Clerk  
Town of Hebron



240 Bates Street, Lewiston, ME 04240  
17 Market Square, South Paris, ME 04281  
1-800-866-5588

December 27, 2024

Town of Hebron  
Attn: Holly Packard, Town Clerk & Tax Collector  
PO Box 304  
Hebron, ME 04238

Dear Ms. Packard,

Reflecting on the year behind us, I want to extend my sincere gratitude for the Town of Hebron's past support of Community Concepts, Inc. (CCI). All donations to our organization help us to achieve our mission of providing pathways to a healthy life for and with those most impacted by inequities in Western Maine through programs, partnerships, and advocacy. Whether customers connect with us for fuel assistance, affordable housing opportunities, Head Start and childcare services, business loans, or any of our other available services, our staff is dedicated to helping all those who come through our doors meet their basic needs and increase their self-sufficiency. Thank you for the opportunity to submit a charitable donation request for 2025.


Enclosed is a summary of services delivered to Hebron residents during our most recently completed fiscal year, October 1, 2023 - September 30, 2024. We are also excited to share that as of October 1, 2024, we have officially merged with Oxford County Mental Health Services (OCMHS), formally its own nonprofit entity. With the merger, OCMHS is now a department of CCI and continues to provide high-quality, comprehensive behavioral health services and education in our communities. Joining together, we aim to enhance and expand mental health services for individuals and families in our region.

This giving season, CCI respectfully requests that the Select Board place the following article on the Town Warrant for consideration by the taxpayers: "To see if the town will vote to appropriate the sum of \$2,525 for Community Concepts, Inc. to provide a local match for Federal, State or private grants and help defray the cost of providing services." Donations from our local municipalities help us fill the funding gaps not fully covered by Federal, State, or foundational grants and contracts. We are grateful for your consideration.

More information about our programs and services can be found on our website at [www.ccimaine.org](http://www.ccimaine.org). If you have any questions or need further information, please do not hesitate to contact me directly or connect with our Resource Development Manager, Kelsey Miller, at [kmiller@community-concepts.org](mailto:kmiller@community-concepts.org) or 207-330-5578.

Wishing you and all Hebron residents a happy new year.

With Gratitude,



Jim Martin, LCSW  
Chief Executive Officer



# Seniors Plus

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December 4, 2024

Town of Hebron  
Select Board Members  
PO Box 304  
Hebron ME 04238

8 Falcon Road • Lewiston, Maine 04240  
1-800-427-1241 • 207-795-4010  
Fax: 207-795-4009 • [www.seniorsplus.org](http://www.seniorsplus.org)

Dear Select Board Members,

SeniorsPlus, the Western Maine Area Agency on Aging serving Androscoggin, Franklin, and Oxford counties, is requesting \$1500 to support its work in your town with older people, those with disabilities, and their families.

SeniorsPlus offers a network of support and community-based services, including information and assistance, short-term care management, Medicare counseling, family caregiver support programs, supportive services, health and wellness education and classes, financial management, homecare coordination, Meals on Wheels, and congregate dining. With offices in Lewiston, Wilton, and Norway, and a meal delivery site in Jay, staff and services are available in each of the counties we serve. Enclosed is a list of the services we provided to residents of your town during the past year.

The services SeniorsPlus provides are free, and there is no income eligibility. However, we are required to demonstrate a local match to receive federal support from the Older Americans Act (OAA). It is the OAA that provides the funding necessary to make these services available to all who need them.

SeniorsPlus touches the lives of some of our most vulnerable community members – older adults and individuals living with disabilities. For many, we are the lifeline that enables them to maintain independence and live safely and comfortably in their homes. As the number of older adults in our communities continues to rise, so does the demand for our services. Your financial support is crucial in ensuring that SeniorsPlus can meet the growing needs of these individuals.

Thank you in advance for your consideration of our request. Please do not hesitate to reach out if further information would be helpful.

Respectfully,



Laure Johnson  
Community Services Director

LJ/lgg  
encl.

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September 27, 2024

Town of Hebron  
PO Box 304  
Hebron ME 04238-0304

Dear Selectperson,

When Maine Public was established in 1961, the goal was to bring a new kind of broadcasting service to Maine — one that was as innovative as it was trustworthy, a service that would inform, inspire, and educate our communities. Now more than six decades later, Maine Public is still leading the charge to share Maine's stories in new and revitalized ways.

Last year with community support, Maine Public increased our reporting capacity to better cover important news stories by adding a Report For America reporter covering immigration and New Mainer communities and adding a new full-time climate reporter. Your support also helped us increase coverage of underrepresented areas of the state through several projects such as the Rural Reporting Project, highlighting the benefits, challenges, and opportunities of life in rural and western Maine. We shared the first State of the Tribes in more than 20 years live on Maine Public radio, television, and online as Wabanaki leaders addressed both chambers of the Legislature.

Every day, Maine Public connects the people of Maine and our region to each other and the world through the open exchange of information, ideas, and cultural content. This is essential work that we are proud to do. Currently, Maine Public has 14 radio signals emanating from towers across the state. Last year, we were awarded construction permits for seven new stations by the Federal Communications Commission. With donations from our community, we plan to expand Maine Public Radio to unserved areas in Millinocket, Greenville, and Bethel, and grow our existing Maine Public Classical network to Fort Kent, Mars Hill, Calais, and Greenville. Free and open access to accurate, balanced, and objective content is more important than ever, and Maine Public is committed to delivering it everywhere in Maine.

**Will you consider an appropriation this year of \$100 (previous donation amount), \$150, or the amount that works best for Hebron?** With your funding, Maine Public, with our trusted partners, NPR and PBS, will continue to be Maine's storyteller, amplifying the voices of Maine.

Our listeners and viewers appreciate the support your community provides. Thank you for your consideration.

Sincerely,

Curtis Chadbourne  
Director of Member Services  
membership@mainepublic.org  
800-884-1717 x 1201



November 2024

Holly Packard, Town Clerk  
Town of Hebron  
PO Box 304  
Hebron, ME 04238

Greetings,

We are lucky to live in a place as beautiful and rugged as Maine. But this comes with challenges, and that's where LifeFlight of Maine comes in.

LifeFlight plays a vital role in our state, ensuring that people everywhere have access to critical care in an emergency. Whether it's transporting someone from a car accident along a country road, rushing a stroke victim from a coastal village to a specialized hospital, or responding to a life-threatening injury on a rural farm, LifeFlight is often the critical connector between our patients and their survival. Our aircraft, ground ambulances, and medical teams are always ready to respond, giving these patients the best chance on what is often the worst day or night of their life.

To make this possible, we rely on the support of many donors, including local communities, to ensure we have the resources needed to execute our mission. That's why we need Hebron to join us in the Community Giving Campaign. Gifts from generous communities like yours support every flight and transport, every piece of medical equipment, and every minute of skilled care we provide to Mainers.

Since 1998, 278 communities across Maine have contributed more than \$980,000. Please help us reach our goal of raising \$1 million from caring communities across Maine.

#### Why should Hebron give?

Every Mainer matters, and your contribution could help save someone you know— a neighbor, a friend, a family member, or even yourself. LifeFlight is not just for patients in northern Maine or the islands. It serves all of us across the state, bringing ICU-level care to your community. **Since 1998, we have transported 28 residents of Hebron, with 2 in the last year.**

By contributing, you're not just supporting a statewide organization—you're investing in the safety and well-being of your residents and the educational programs that LifeFlight offers to first responders around the state.



The LifeFlight Foundation | PO Box 859, Augusta, ME 04332

(207) 230-7092 | [info@lifeflightmaine.org](mailto:info@lifeflightmaine.org) | [www.LifeFlightMaine.org](http://www.LifeFlightMaine.org)



**Why do other communities give?**

Mark Dupuis, the Fire Chief and Emergency Management Director in Wells, says that his department faces an “ever-increasing response to emergency incidents.” These include car crashes, fires, water rescues, and medical events in the community. Local first responders and LifeFlight crews work together to give patients their best chance at survival. “Wells Fire Department is a group of highly skilled and trained firefighters, EMTs, and medics who work collaboratively on all LifeFlight responses; we encourage other communities to support LifeFlight as they are able” said Chief Dupuis.

Thank you for your past support, we hope that we can count on you again this year. **Please consider giving a gift of \$611, based on a \$0.5 per capita rate.** Together, we ensure people have access to the care they need when they need it. We are grateful for your partnership and commitment to this cause.

Enclosed are FAQs and supplemental information about LifeFlight, a map of Maine transport locations, and a map of supporting Maine communities. Please contact Ashley MacMillan, Director of Annual Giving at The LifeFlight Foundation, at [amacmillan@lifeflightmaine.org](mailto:amacmillan@lifeflightmaine.org) or 207-357-5508 with any questions. If you need additional information or a specific town application form is required with this request, please let us know.

With grateful appreciation,

Joe Kellner  
Chief Executive Officer  
LifeFlight of Maine

Ashley MacMillan  
Director of Annual Giving  
The LifeFlight Foundation





Cancer Resource Center  
of  
Western Maine

RECEIVED  
OCT 10 2024

**President**  
Judy Stone

October 2, 2024

**Vice-President**  
Ted Morton

Town of Hebron  
PO Box 304  
Hebron, ME 4238

**Secretary**  
Suanne Craib

Dear Town of Hebron

**Treasurer**  
Holly Roberts

Cancer is the leading cause of death in Maine, killing more than 3,000 people annually. According to the Maine Cancer Foundation, one in three Mainers will be diagnosed with cancer at some point in their lifetime, which is more than the national average. This means that each year, over 8,600 people are newly diagnosed with cancer in Maine.

**Development Chair**  
Mallory Cash

**Board Members**  
Gene Benner  
Caleb Grover  
Deborah Jordan  
Vance Jordan  
Mike Morin  
Jeff Noblin  
Bonnie Van Durme

Cancer is a devastating disease. It impacts patients and families physically, emotionally, financially and spiritually. The Cancer Resource Center of Western Maine (CRCofWM) is working to support those diagnosed with cancer and their loved ones by providing gas cards and rides to medical appointments, assisting with basic needs and providing support in a wide variety of other ways. Each year the number of clients we serve has risen in part due to an increase in the number of patients diagnosed with cancer, as well as an increased awareness of our services.

**Executive Director**  
Diane Madden

As a small non-profit organization, the CRCofWM is primarily funded by grants and fundraising. With the increase in need, we are looking for additional ways to support patients who live in our community. We have been asked by many towns whose meetings we have attended, why we have not increased the amounts requested for many years. Therefore, we are increasing our request this year so that we can continue to provide the same level of support for all the cancer patients and their families we see. Attached is a list of common services we provide.

**For 2025, we are requesting \$750 from the Town of Hebron** to help ensure that people in our communities receive the support they need. If supporting documents or attendance at any meetings are required, please contact Wendy Ruby at [wruby@crcofwm.org](mailto:wruby@crcofwm.org).

We appreciate your continued support and look forward to hearing from you!

Warm regards,

*Diane Madden*  
Diane Madden  
Executive Director  
Cancer Resource Center of Western Maine

RECEIVED  
OCT 10 2024

Cancer Resource Center of Western Maine

PO Box 263 | 59 Winter Street | Norway, ME 04268 | [www.crcofwm.org](http://www.crcofwm.org) | (207) 890-0329



September 6, 2024

To: Select Board, Town of Hebron, Maine  
From: Alison Cooney, Executive Director - Lake Stewards of Maine  
Re: Request for Lake Stewards of Maine funding from the Town of Hebron

Dear Town of Hebron Select Board,

Thank you for considering this request from **Lake Stewards of Maine (LSM)**. Maine's water resources, including our lakes, rivers, and coastline, are essential to the health and well-being of our communities. Unfortunately, climate change and development within watersheds are posing significant threats to our 6,000 lakes and ponds, making it easier for aquatic invasive species, such as milfoil, to take hold. Additionally, harmful algae blooms are becoming more frequent due to increased nutrient availability and the impacts of climate change. Whether or not your town has a lake within its borders, residents and property owners in your community are likely connected to a lake in Maine. Protecting these vital waterways is our collective responsibility as they are crucial to the health, recreation, and economy of our state.

A recent study by the University of Maine estimates that lakes and ponds bring in **over \$14 billion of economic impact to our state**. As part of this study, a survey conducted in every county showed that 77% of Maine residents visited lakes last year, and 92% of respondents want to take more trips to Maine lakes. Most who participated in the survey felt that generally, the water in our lakes is clean and clear. Part of this economic impact is derived from property tax income to communities. **To preserve property values**, it is essential that we maintain the pristine condition of our lakes. Of concern to municipalities, property taxes could be at risk of declining if the water quality of our lakes deteriorates.

The most cost-effective and efficient way to monitor the health of Maine's thousands of lakes is by training *volunteers* to assist with data collection. Lake Stewards of Maine, a nonprofit 501(c)(3) organization, plays a crucial statewide role in safeguarding these waters by training and certifying volunteers, known as community or citizen scientists. These volunteers **collect essential water quality data** to monitor the health of freshwater resources and are trained to identify and **survey lakes for aquatic invasive species (AIS)**. Those we train in AIS detection have been instrumental in the early discovery of new infestations, increasing the chances of effective control and eradication. LSM also collects ice data, which provides valuable insight into climate change impacts by tracking the duration of ice cover on lakes. By monitoring water quality, AIS, and ice coverage trends, we can better understand and **address the growing ecological challenges facing our lakes**, which have been intensified by climate change and development.



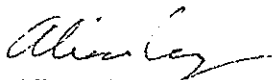
LSM's training, certification, and ongoing technical support are offered at no cost to the public. Although we receive state funding and actively pursue grants, our expenses exceed the resources available. Contributions to LSM are multiplied by the dedication of our volunteers, who **match every dollar given with at least ten times the value in volunteer efforts**. Hiring professionals to perform the same work would cost thousands of dollars. Each dollar contributed to LSM is amplified by the invaluable work of our volunteers, making your support go even further.

**To continue providing training and support for dedicated community volunteers who monitor lakes across the state, Lake Stewards of Maine respectfully requests a \$500.00 contribution from your Town of Hebron.**

We understand that each town has its process for handling funding requests. If a different submission is required, please provide details to [wendy@lakestewardsme.org](mailto:wendy@lakestewardsme.org). If your town is unable to fund Lake Stewards of Maine, we would be grateful if you could share the reason, so we can update our records accordingly.

Thank you for your consideration of this request. We are excited about the prospect of establishing a relationship with you as we work together to protect Maine's lakes and ponds.

Kind Regards,



Alison Cooney

LSM Executive Director

[alison@lakestewardsme.org](mailto:alison@lakestewardsme.org)

*For more information about Lake Stewards of Maine, please visit our website, [LakeStewardsOfMaine.org](http://LakeStewardsOfMaine.org).*

*To view information on the specific lakes in your region, visit our lake resource site, [LakesOfMaine.org](http://LakesOfMaine.org), and search for your town or nearby lake. You may also email me and I'd be happy to answer any questions you may have related to our work, or to lakes in Maine!*



November 20, 2024

Dear Hebron,

On behalf of our staff, board of directors, and the children we serve in Hebron, I would like to thank you for your consideration of the enclosed request for \$3,000.

Our mission at Camp Susan Curtis (CSC) is to provide a transformative camp experience that nurtures self-confidence and a sense of belonging in Maine children facing economic hardship. The children we serve face many struggles in their daily lives. All of our campers are experiencing economic hardship. Many of our campers have experienced food insecurity, not knowing when they'll get their next nutritious meal. Some campers are in the foster care system, or have a parent who is incarcerated, or live with a caregiver struggling with addiction. Some campers have parents working two or three jobs, leaving them with the responsibility of cooking and caring for their younger siblings.

But all of our campers have this in common: for 10 days every summer they get to come to camp and just be kids in a safe and supportive environment. They get to take swim lessons, learn how to ride a bike, try kayaking, or hike a mountain for the very first time. They get to experience the unique beauty of the Maine outdoors on 130-acres of conservation land. Through supportive relationships with mentors and peers, campers gain the self-confidence needed to believe in themselves.

Our campers learn that they can dream big and hope for something beyond the struggles of their day-to-day lives. As they get older, they are exposed to college and career opportunities they may not have access to otherwise. Most importantly, our campers get to be a part of a lifelong community that will support them on the journey to becoming healthy, thriving people.

We are truly grateful for your consideration and encourage you to reach out if you have any questions. I can be reached at 207-774-1552 or [ebonner@susancurtis.org](mailto:ebonner@susancurtis.org).

Sincerely,

A handwritten signature in cursive script that reads "Emily Bonner".

Emily Bonner  
Development and Communications Manager

## Hebron Historical Society

The Society continues the work of saving as much of the town's history as we are able. Donations of early photos, family information, and miscellaneous items during the past year have added to our collection and are very much appreciated. Last January you may recall we suffered the loss of our covered front porch and entrance as a driver left the road and demolished it. We are glad nobody was hurt, but it was a significant loss to our society, and there was difficulty finding a carpenter, permitting, and the necessary funds to rebuild.

Our fund raisers of raffles, calendar drawings, book sales, and the annual yard sale accompanied with monetary donations both large and small have helped save the day. This last fall we contracted to have the porch replaced, but also decided it appropriate to add a ramp to allow those with a disability easier access to the Society. As I type this construction is finally underway, and will be completed before the annual town meeting. We would again like to thank all those who have made any size donation, purchased raffle tickets, food items on Election Day, or purchased items at our yard sale.

Moreover I wish to thank our members who donated a lot of their time to "man" tables for long hours to help raise these funds. Even after the annual yard sale ends the work continues as members sort and donate unsold clothing to charitable organizations.

Our slow but promising effort to save the small train station in East Hebron is bearing fruit. If you have driven by you may have noticed that the once forlorn roof with rotted boards have been replaced and the roof has new shingles. Thanks to members who donated a lot of time. Work has now paused for the winter.

We also would like to thank Beth Francis for her help in compiling our latest publication entitled Hebron Then and Now containing a lot of local information, and pictures of East Hebron. The book is selling fast and may even require additional printing of books to satisfy demand.

In closing we hope our new porch will be inviting enough for you to want to see what's inside, maybe even become a member. We hope to have an open house this coming Spring/Summer.

Sincerely,  
James MacDonald  
President Hebron Historical Society

P. S. Remember that we invite speakers on numerous topics and all of these events are open to the public free. Visit [www.hebronmehistsoc.org](http://www.hebronmehistsoc.org) for dates, locations and times.

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# Hebron Fire Department

4 Burnham Rd Hebron, Maine

To the Citizens of the Town of Hebron:

2024 was another busy year for the fire department. The grid at the bottom indicates the breakdown of calls we responded to this year. This is an increase of 13 calls with 25 mutual aid calls (calls out of town to support). We continue to look at ways to purchase needed items and still cover an increasing payroll and not bust the budget. I appreciate the support that the Fire Department gets from the Town and thank my Deputies for the work they put in and the members at large. They are all willing to help when asked.

The fire department is always looking for new members. The need for additional members is still there. We are still in need of "Structural Firefighters" we currently have 7 members who are trained at that level. The members are not getting any younger and we need additional members to effectively operate. If that is not your cup of tea you don't need to be willing to run into burning buildings. There are other activities you can help with that don't require that. Trainings are normally held on the first Monday of the month and maintenance night is the third Monday. If you are interested but cannot make it to a meeting please contact me or the other officer.

For burning permits, you may go on-line to [Warden's Report.com](http://Warden's Report.com) or contact myself, Deputy Fire Chief Richard R Deans, Deputy Chief Chuck Hall, Deputy Town Fire Warden Gail Trundy.

Respectfully Submitted

James E. Trundy  
Fire Chief

Oder check	1
Fire alarm	12
Mutual aid	25
MVA/fire	15
Structure fire	1
Chimney fire	1
wire/tree down	15
grass/wood	3
Assist PACE	2
	75

OXFORD COUNTY SHERIFF'S OFFICE

*Sheriff Christopher R. Wainwright*



*Chief Deputy James Urquhart*

*Major Dana Thompson*

**Annual Town Report**

Dear Neighbors, Residents, and Taxpayers,

As I enter my seventh year as sheriff, I am extremely proud of the work our office has accomplished throughout our Western Maine communities. At the heart of our success is the incredible team of professionals who dedicate themselves daily to keeping our county safe. From our deputies and corrections officers to school resource officers and civil personnel, each individual plays a vital role in fostering trust, providing support, and ensuring the well-being of all residents.

In 2024, our office responded to over 12,000 calls for service, a number that continues to grow both in volume and complexity. More and more, deputies are addressing calls involving mental health concerns—a trend that has steadily increased since the COVID-19 pandemic. This underscores the pressing need for greater funding for sheriff's departments across the state, ensuring we can connect individuals in crisis with the treatment and support they deserve.

We remain committed to addressing the opioid epidemic in Oxford County by partnering with organizations like the Western Maine Addiction Recovery Initiative. Through programs such as Project Save ME, our deputies connect eligible individuals struggling with substance use disorder to recovery coaches, advocates, and treatment services to support their path to recovery.

This year, we added a full-time school resource officer to serve RSU 10. Funded through a Department of Education grant, this position strengthens our ability to build stronger connections with schools, and students, and deliver the proactive support needed to foster safe and positive learning environments.

Since 2018, we've made significant strides in improving the Oxford County Jail, beginning with the priority of restoring it to a full-service operation. This was essential not only to enhance services but also to save taxpayer money. Over time, we've continued to invest in the facility's infrastructure to ensure it meets the evolving needs of our community.

In 2024, the inmate population grew from 43 at the beginning of the year to 88 by January 2025, with a peak of 96 inmates on some days. Throughout the year, we processed 1,683 new bookings and admissions. For most of the year, operations were temporarily relocated to the courthouse holding area while upgrades were made to the facility. A key accomplishment was the replacement of the jail's original HVAC system, funded primarily through the American Rescue Plan Act (ARPA).

As an agency, we have great opportunities ahead of us. I look forward to the work we will continue to accomplish in the coming year. If you have any questions or concerns, please do not hesitate to contact me at 207-743-9554 and follow us on Facebook at: Oxford County Sheriff's Office.

I wish you all a safe and healthy year ahead.

Respectfully,

Christopher Wainwright  
Oxford County Sheriff



## Oxford County Sheriffs Office Town Of Hebron Calls for Service 2024

<u>Offense</u>	
911 hangup call	16
Alarm	3
Ambulance or Medical Assist	4
Animal Problem	3
Arrest/Traffic Violation	1
Arrest	1
Agency Assist	5
Attempt to Locate	1
Citizen Dispute	4
Civil Issue	3
Custodial Interference	2
Citizen Assist	1
Cont Substance/Sale/Manu/Other	5
Disabled Vehicle	6
Dead Body	1
Domestic Incident	8
FPR	1
Fraud	4
Fireworks	1
Harassment	4
Misdialed Number to 911	5
Mental Subject	1
Property Damage, Non-vandalism	2
Peace Officer	2
Protection From Abuse Order	3
Request Call	11
Sex Offense	1
Receive/Posess Stolen Property	1
Suicidal Person/Welfare Check	3
Suspicion	5
Traffic Accident, Prop Damage	20
Traffic Accident, Pers Injury	12
Traffic Hazard	4
Traffic Offense	3
Theft, Property, Other	2
Trespassing	4
Welfare Check	11
Warrant Failure to Appear	2
Weapons Offense	2
<b>Total Calls for Service</b>	<b>168</b>

Hebron  
Animal Control year Report 2024

Complaints 17

Animal Trespass 1

Animal Bites 0

Cats Complaints 16

Dogs pickup or Return to owner 5

Generally I visit the town on Daily Basis.  
Reminder .Rabies is Fatal ,for her Safety  
please vaccinate your dog and cat.

Robert Larrabee  
A.C.O.

**RESPONSIBLE PET CARE OF OXFORD HILLS, INC.**  
**Shelter & Adoption**  
**9 Swallow Road, South Paris Maine**  
responsiblepetcare.org

Responsible Pet Care of Oxford Hills, Inc. is a non-profit, 501-C3 shelter for homeless, domesticated animals with a lifesaving philosophy. Located at 9 Swallow Road in South Paris, we are typically equipped to provide treatment and shelter for 100+ felines and 20+ dogs, but many times exceed those numbers if necessary. All cats and dogs are adopted into approved homes for reasonable adoption fees. All animals are spayed/neutered, vaccinated, tested and flea treated.

We also assisted countless pet owners with pet challenges they were facing, such as to help them to keep pets in the home rather than to give them up, pet food support, locating low cost spay/neuter services and pet pantry. We are planning a low cost spay/neuter clinic this spring -- details should be available soon.

"RPC" has agreements with the Towns of Norway, Paris, Oxford, Otisfield, Woodstock, West Paris, Greenwood, Hebron, Buckfield, Hartford, Mechanic Falls, Poland, Gilead, Milton Township, Dixfield, Mexico, Hanover, Bethel, Byron and Andover to take strays. We accept owner surrender cats and dogs when cage/kennel space allows, as well as transfers from other shelters.

- Did you know? One unsprayed female cat is capable of producing 20+ kittens per year for most of her life, female kittens start reproducing as early as 6 months of age, *and* siblings will breed. This is why it is so important to spay, neuter and report strays to the animal control officer. PLEASE REPORT STRAY FELINES TO YOUR ANIMAL CONTROL OFFICER.
- Did you know? Each time a dog gives birth to puppies it takes two years off her life. When you purchase a puppy, be conscious of where it comes from. Do not support "puppy mills". In "puppy mills", female dogs are bred too often, puppies may be sold too young and dogs may be kept inhumanely. Additionally, because of substandard care, they may be sick or become sick. Be very careful if you purchase a pet on line.
- Did you know? It is unlawful to sell a puppy or kitten before the age of 6 weeks. It is also required that a breeder and/or pet dealer provide the buyer of the puppy or kitten with a written disclosure indicating their history, including healthy records.

Dog licenses are due each year by January 1. Cats are not required to be licensed, but by law are required to be vaccinated for rabies. There is rabies present in our area, so vaccination is very important. If your dog gets lost and is wearing the dog license tag or other identification, there is a very good chance that he will be returned to you. The cost to register your dog is \$6.00 if spayed/neutered and \$11.00 if not. If you do not license your dog by January 31, there is a late fee of \$25.00 per dog. "RPC" urges you to identify pets by ID tag, dog license tag and microchip if possible so that pets may be returned if lost. "RPC" does microchipping by appointment for \$30. Responsible Pet Care typically sponsors rabies vaccination clinics in January and September, currently we have only been able to find a vet to provide us service for the September date. If you are missing your pet, please call both your animal control officer and "RPC" at 743-8679.

We appreciate and thank you for your support, compassion and kindness toward animals.

Responsible Pet Care Directors

Shirley H. Boyce, Cynthia Wescott,  
Autumn Dow, Barbara Jamieson, Aimee Heath



# The Oxford Hills School District M.S.A.D. #17

Heather Manchester, *Ed.D, Superintendent of Schools*,  
Steve Ciembroniewicz, *Assistant Superintendent*  
Elizabeth King, *Director of Student Services*  
Carrie Colley, *Director of Finance and Operations*  
Jill Bartash, *Director of Curriculum*



232 Main Street, South Paris, ME  
04281  
Phone (207) 743-8972 fax (207) 743-2878  
[www.msad17.org](http://www.msad17.org)

Harrison \* Hebron \* Norway  
Otisfield \* Oxford \* Paris  
Waterford \* West Paris

---

Spring, 2025

To the Citizens of Hebron,

It is with pleasure that I serve as the Superintendent of Schools for the Oxford Hills School District. This annual report is designed to update the community of Hebron about the goals of the school district and highlight celebrations from the Hebron Station School.

MSAD#17 is entering year two of the Strategic Plan which serves as the road map for school improvement for three years. Four “strategic pillars guide” all of the work of the district:

- Healthy and Resilient Students
- Maximize our Facilities to Support Learning
- Recruit, Retain, and Grow Talent
- Rigorous, Relevant, and Responsive Learning

The detailed plan outlines the vision of the District by identifying specific priorities, strategies for meeting those priorities, and the performance indicators that define success for the District. This fall, we published the Strategic Plan Report Card, which describes how we did at meeting the goals outlined in the plan. Some highlights include:

- The district chronic absenteeism rate was decreased from 42% to 33%
- 91% of our middle and high school students say they have an adult they can count on at school, which is a 16% increase from the prior year
- At the recommendation of the District Safety Committee, the Board invested \$500,000 in school safety this year. The district also secured a \$500,000 Community Oriented Policing Services grant to further invest in our facilities
- A goal is to increase the percentage of teachers who have taught 3 or more years in the district; we improved by 4%
- District literacy scores increased by 6%

Both the plan and the report card are viewable at [www.msad17.org](http://www.msad17.org). I invite you to review both in order to see our progress and challenges.

MSAD #17 is approved for two out of the 11 state funded school construction projects in the state of Maine. The project to build a new middle school to house students in grades six through eight is in the process of determining the site of the school and developing the concept for the building. If approved by the voters in November of 2025, the new state-funded facility will be on track to open in 2028-2029.

In December, the MSAD#17 School Board voted 19-1 to endorse the elementary school consolidation project scope, which was unanimously supported by the District’s Elementary Building Committee. The \$70-80 million project definition was developed to align with state funding guidance and precedent. If approved by voters in November 2025, a primarily state-funded elementary school with the capacity to educate 450-480

students would be built pending final funding authorization by the Maine Department of Education. The building would house students from Norway, Harrison, and Waterford. Information about the school construction projects is available on the district website, including a list of Frequently Asked Questions.

The Hebron Station School currently has 103 students enrolled in grades PreK-6. Some interesting facts about enrollment include:

- no students from Hebron attend another school in the district
- three students from Hebron attend a different district on a Superintendent's Agreement
- 11 students from another district attend Hebron on a Superintendent's Agreement
- 12 students from other schools in the district attend Hebron
- 58 students from Hebron attend Oxford Hills Comprehensive High School
- 20 students from Hebron attend Oxford Hills Middle School

The 2024-25 school year saw a flourishing of community events at Hebron Station School. This year the school held its second annual Veteran's Day assembly; the first post-pandemic Hebron Harvest Supper organized by three OHCHS seniors; the second annual crafts fair sponsored by the Hebron Community Club (formerly the PTO); and in February the first Scholastic Book Fair since the pandemic. In addition, two family dances are taking place this year. One was sponsored by a newly established Student Council, and the other is being planned by the Hebron Community Club.

Outdoor learning opportunities have grown at Hebron. All classes and age groups involved in outdoor learning at some point in the year. The school gardens were tended over the summer and yielded flowers and vegetables in the fall. The facility has several outdoor learning spaces. These include a hammock grove and forest playground opened last school year and a new pavilion and nature trail opened this year. In October a three-day trip to the Schoodic Institute north of Acadia was a highlight for fifth and sixth graders. The teachers, the Hebron Community Club, and other local partners work to fund this opportunity every other year so that all students can eventually participate.

A schoolwide focus on teaching reading this year aims to improve students' reading achievement. All classroom teachers have instructional goals related to teaching literacy.

Thank you to the amazing teachers, support staff, and administrators of the Hebron Station School, the Oxford Hills Middle School, and the Oxford Hills Comprehensive High School for their continued efforts to educate our students from Hebron. I am grateful to work with such skilled and compassionate educators, who show their care and commitment to the students and families of the Oxford Hills on a daily basis.

Sincerely,  
Heather Manchester  
Superintendent of Schools

ANGUS S. KING, JR.  
MAINE

133 HART SENATE OFFICE BUILDING  
(202) 224-5344  
Website: <https://www.King.Senate.gov>

## United States Senate

WASHINGTON, DC 20510

January 1, 2025

COMMITTEES:  
ARMED SERVICES  
CHAIRMAN, STRATEGIC FORCES  
SUBCOMMITTEE  
ENERGY AND  
NATURAL RESOURCES  
CHAIRMAN, NATIONAL PARKS  
SUBCOMMITTEE  
INTELLIGENCE  
VETERANS' AFFAIRS

Dear Friends,

Each year comes with renewed hope – to celebrate each other’s successes and care for each other in times of need. I am thankful to each town in Maine for their commitment to their communities, to their citizens, and to this country. We always work together to get things done. This past year was no different.

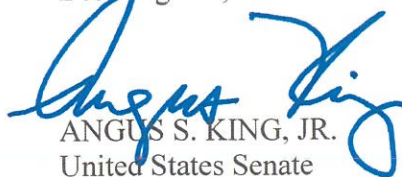
First, it was a true honor to be reelected to the United States Senate for another six-year term. Throughout my travels around the state, I heard many concerns about the cost of living and affordability of housing. Many of you also shared your concerns about access to medical and mental health services. The *Inflation Reduction Act* has been incredible for older people in Maine – Medicare is finally negotiating lower prices for prescription drugs, on top of the \$35 per month cap for insulin that took effect in 2023. We have an opportunity to build on what we have in common and do what Maine people do best; we will continue to help each other and lead through example.

I have also been consistently working to help our veterans. My team has repeatedly been successful in securing long-overdue recognition of military medals for many of Maine’s combat veterans and working to resolve issues with claims, travel pay, and access to healthcare and benefits our veterans earned through their selfless service to our country. I have also worked with my Veterans Affairs and Defense partners in Washington to successfully pass a national defense bill that strengthens our national security, takes care of our service members, and supports Maine businesses from Aroostook to York County.

I am also thankful to have such an incredible team across Maine available to you for hurdles you may face with the federal government. Whether it be veteran issues, social security problems, student loans, immigration, IRS and more, please never hesitate to reach out to my offices in Presque Isle, Bangor, Augusta, Portland, or Biddeford and allow us the chance to be part of your solutions.

Together, over the next six years, I know we can continue to build a stronger, brighter future for our great state. Thank you for being one of the reasons Maine is so special; it is not only a pleasure to serve you — it is a pleasure to know you. Mary and I wish you a happy and safe 2025.

Best Regards,



ANGUS S. KING, JR.  
United States Senate

AUGUSTA  
40 Western Avenue, Suite 412  
Augusta, ME 04330  
(207) 622-8292

BANGOR  
202 Harlow Street, Suite 20350  
Bangor, ME 04401  
(207) 945-8000

BIDDEFORD  
227 Main Street  
Biddeford, ME 04005  
(207) 352-5216

PORTLAND  
1 Pleasant Street, Unit 4W  
Portland, ME 04101  
(207) 245-1565

PRESQUE ISLE  
167 Academy Street, Suite A  
Presque Isle, ME 04769  
(207) 764-5124

SUSAN M. COLLINS  
MAINE

413 DIRKSEN SENATE OFFICE BUILDING  
WASHINGTON, DC 20510-1904  
(202) 224-2623  
(202) 224-2699 (FAX)

## United States Senate

WASHINGTON, DC 20510-1904

COMMITTEES:  
APPROPRIATIONS  
VICE CHAIR  
HEALTH, EDUCATION,  
LABOR, AND PENSIONS  
SELECT COMMITTEE  
ON INTELLIGENCE

Dear Friends:

It is an honor to represent Maine in the United States Senate, and I welcome this opportunity to share several key accomplishments for our state from the previous year.

As Vice Chair of the Appropriations Committee, I have secured nearly \$580 million for 230 projects across all of Maine's 16 counties to promote job creation, workforce training, and economic development; expand access to health care; support law enforcement; improve public education and infrastructure; and protect our environment. As the new Congress begins, I am honored to be taking the helm of the Committee, the first Mainer to do so in nearly a century, and I remain committed to ensuring that federal spending produces real results for our state and nation.

Maine has the oldest average age in the country, which is why I have long prioritized health-focused legislative efforts. There were more than 1,860 health care bills introduced during the 118th Congress. Only 15 health care bills were signed into law, and I was a lead sponsor of five of them. These bills will enhance care for individuals with Alzheimer's, autism, and substance abuse issues through improved research funding, strengthened public health programs, and increased support for rural first responders.

Another important bill that I coauthored was the *Social Security Fairness Act*. Since 2003, when I led the first-ever Senate hearing on the Windfall Elimination Provision and the Government Pension Offset, I have sought to end these provisions of the *Social Security Act* that unfairly reduce the Social Security benefits that public employees or their spouses have earned. I am pleased to say that with the passage of my bill, the *Social Security Fairness Act*, in December, public sector retirees will now receive the full Social Security benefits they have earned.

When the Maine way of life was under threat, I was certain to defend the interests of our state. I worked to protect Maine's potato farmers when the Department of Agriculture tried to reclassify the potato from a vegetable to a grain. I thwarted efforts to consolidate USPS mail operations at the Hampden postal facility, which would have disrupted mail delivery throughout our state. I sounded the alarm with leaders at the FBI and Departments of State and Treasury on the spate of illicit marijuana growing operations that are destroying properties and providing refuge to foreign criminals in our state. Following damage to our working waterfronts after last winter's storms, I secured \$15 million to help fishing communities recover. I championed funding to support the Maine Air National Guard base, Bath Iron Works, and Portsmouth Naval Shipyard.

As of last December, I have cast more than 9,100 consecutive votes, continuing my record of never missing a roll-call vote since my Senate service began in 1997. My ranking as the most bipartisan Senator reflects Maine's tradition of working with a spirit of cooperation and respect.

My highest priority as a Senator is to ensure that Maine's needs are met. If ever I can be of assistance to you, please contact one of my state offices or visit my website at [collins.senate.gov](http://collins.senate.gov).

Sincerely,



Susan M. Collins  
United States Senator

**Washington Office**  
1710 Longworth House Office Building  
Washington, D.C. 20515  
Phone: (202) 225-6306  
Fax: (202) 225-2943  
[www.golden.house.gov](http://www.golden.house.gov)



**Committee on Armed Services**

**Committee on Small Business**

**Jared Golden**  
Congress of the United States  
2nd District of Maine

Dear Friends,

I hope this letter finds you well. It's an honor to continue serving as your representative in Congress, and I take the responsibility very seriously. Thank you for the opportunity to share an update on the work I've been doing for the people of the Second Congressional District.

**Fisheries:** This spring, the Atlantic States Marine Fisheries Commission (ASMFC) announced a gauge increase for lobsters caught in the Gulf of Maine beginning in January 2025. Maine fishermen warned that this decision is founded on incomplete and inaccurate data. Additionally, this gauge increase could put Mainers at a competitive disadvantage to Canadian fishermen with looser regulations. That's why I sent a [letter](#) to the ASMFC urging them to delay their decision until they can evaluate data with fishermen, whose proactive stewardship provides invaluable insight. I have also submitted an amendment to this year's funding bill that would block federal funding from being used to implement and enforce a gauge increase. Because of these efforts, the ASFMC made the decision to delay the implementation of this new requirement. I'll always stand with Maine lobstermen against unfair, unnecessary regulations that threaten their livelihoods and industry.

**Veterans:** The first meeting I attended as an elected official was with a large group of veterans and the former Director of the Maine Bureau of Veterans Services. We discussed a lot, but one issue rose above the rest: how little was being done for Maine veterans who needed treatment for mental health issues or substance use. At the time, there were no in-patient treatment beds in Maine, so veterans had to wait for a bed to open up at an out-of-state facility. Fast forward 10 years, through unending red tape, and I'm delighted to report we just broke ground on a treatment facility at the Togus VA Medical Center in Augusta. This was the direct result of the tireless advocacy of veterans from across our state — this win is theirs.

**Postal Service:** This spring, the U.S. Postal Service (USPS) announced plans to consolidate and move some processing operations from the Eastern Maine Processing & Distribution Center in Hampden to Scarborough. This would have caused significant mail delivery delays that disproportionately harm rural communities. That's why I introduced the *Timely Mail Delivery and Postal Services Protection Act*, which would have halted this planned consolidation across

6 State Street, Suite 101  
Bangor, ME 04101  
Phone: (207) 249-7400

7 Hatch Drive, Suite 230  
Caribou, ME 04736  
Phone: (207) 492-6009

179 Lisbon Street  
Lewiston, ME 04240  
Phone: (207) 241-6767

the country. Following these efforts, the USPS announced they have scrapped their plan entirely. While this is a win for Maine, it is also evidence that we cannot become complacent. That's why I recently introduced the bipartisan *Postmaster General Reform Act*, which would establish term limits for the United States Postal Service's (USPS) postmaster general and require nominations to be confirmed by the Senate.

Regardless of the year, one of my top priorities is ensuring I'm accessible to you. My staff and I can help navigate federal programs; find resources in Maine; and resolve issues with Medicare, Social Security, the VA, and other federal agencies and programs. We are here to help:

- **Caribou Office:** 7 Hatch Drive, Suite 230, Caribou, ME 04736. Phone: (207) 492-6009
- **Lewiston Office:** 179 Lisbon Street, Lewiston, ME 04240. Phone: (207) 241-6767
- **Bangor Office:** 6 State Street, Suite 101, Bangor, ME 04401. Phone: (207) 249-7400

I wish you a healthy and prosperous year to come.

Respectfully,



Jared Golden  
Member of Congress



Janet T. Mills  
GOVERNOR

STATE OF MAINE  
OFFICE OF THE GOVERNOR  
1 STATE HOUSE STATION  
AUGUSTA, MAINE  
04333-0001

Dear Maine Resident:

I have always been guided by the belief that to strengthen our state, we have to invest in our greatest asset: the people of Maine. With the support of the Legislature, my Administration has been investing in what people need to succeed, like job training, child care, health care, education, broadband, and housing.

We are seeing results — small businesses are expanding their operations; people are moving here to work and raise their families; and graduates are staying in Maine to pursue rewarding, life-long careers. These are all encouraging signs that are reflected in the strength of our economy. In fact, Maine has one of the best rates of economic growth in the nation.

That's good news, but I know that not everyone is feeling the benefits of our strong economy. The cost of living in Maine, as in much of America, is too high. The price of fuel, the cost of supplies, utilities and labor have driven up expenses for families across the country and impacted the budgets of towns, counties and nearly every state, including Maine.

I want everyone to benefit from the availability of good jobs, a good public education, and good health care in our state. That is why I have put forward a balanced budget proposal that proposes some savings and certain targeted revenue increases to maintain things we all support, like the state paying 55 percent of the cost of education and 5 percent municipal revenue sharing, to keep all these costs from being passed along to property taxpayers.

We have made good progress over the past six years to ensure that every person in Maine can find a good-paying job in a rewarding and stable career; go to the doctor when they feel sick because they have health insurance; and have the peace of mind that their children are safe at home and at school.

I look forward to working with communities and citizens across the state to solve problems, manage our finances, and keep our people healthy and safe.

Sincerely,

Janet T. Mills  
Governor



PRINTED ON RECYCLED PAPER



Senator Richard A. Bennett  
3 State House Station  
Augusta, ME 04333-0003  
Office (207) 287-1505  
Cell (207) 592-3200

[Richard.Bennett@legislature.maine.gov](mailto:Richard.Bennett@legislature.maine.gov)

Dear Friends and Neighbors:

I want to thank you for giving me the opportunity to serve you in the Maine Senate. It has been an honor to work on your behalf to make our state an even better place to live, work and conduct business. I am grateful you have put your trust in me, and I will continue to work tirelessly on behalf of the people of western Maine.

The First Regular Session of the 132<sup>nd</sup> Maine State Legislature began on December 4, 2024. As I return for my third consecutive term in the Senate, I intend to focus my work on advancing common sense policies aimed at protecting Maine's natural resources, lowering the costs of goods and services, increasing our housing stock and access to mental health and substance use treatment, and assisting our small businesses.

After years of inflation and economic uncertainty, the work the Legislature does at the State House directly affects the lives of every Mainer. When I cast votes in the Senate Chamber, I do so after thoughtful consideration about what is best for the people I was elected to represent.

I am eager to discuss the issues important to all of you. Many of you have reached out about the biggest concerns you face every day. I promise to do all I can to advocate for your priorities in Augusta.

Again, thank you for electing me to serve you in the State Senate. The 132<sup>nd</sup> Maine Legislature has a great deal of work to do. However, I believe that if we work collaboratively, there is nothing we can't accomplish. Please feel free to contact me by calling (207) 287-1505 or emailing me at [Richard.Bennett@legislature.maine.gov](mailto:Richard.Bennett@legislature.maine.gov) if you have comments, questions or if you would like assistance in navigating our state's bureaucracy.

Sincerely,

A handwritten signature in black ink that reads "Rick Bennett". The signature is written in a cursive, slightly slanted style.

Richard A. Bennett  
Senator





February 27, 2025

Selectboard  
Town of Hebron, Maine  
Hebron, Maine

We have been engaged by the Town of Hebron, Maine and have audited the financial statements of the Town of Hebron, Maine as of and for the year ended December 31, 2024. The following schedules are being reviewed with management and have been excerpted from the 2024 financial statements, a complete copy of which, including our opinion thereon, will be available for inspection at the Town Office upon completion of the audit.

Included herein are:

Balance Sheet - Governmental Funds	Statement C
Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	Statement E
Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund	Schedule 1
Schedule of Departmental Operations - General Fund	Schedule B
Combining Balance Sheet - Nonmajor Governmental Funds	Schedule C
Combining Schedule of Revenues, Expenditures and Changes in Fund Balances - Nonmajor Governmental Funds	Schedule D

RHR Smith & Company  
Certified Public Accountants

3 Old Orchard Road, Buxton, Maine 04093  
Tel: (800) 300-7708 (207) 929-4606 Fax: (207) 929-4609  
[www.rhrsmith.com](http://www.rhrsmith.com)

## STATEMENT C

## TOWN OF HEBRON, MAINE

BALANCE SHEET - GOVERNMENTAL FUNDS  
DECEMBER 31, 2024

	General Fund	Other Governmental Funds	Total Governmental Funds
<b>ASSETS</b>			
Cash and cash equivalents	\$ 2,362,090	\$ 34,665	\$ 2,396,755
Investments	-	2,057	2,057
Accounts receivable (net of allowance for uncollectibles):			
Taxes	109,199	-	109,199
Liens	20,912	-	20,912
Prepaid items	2,456	-	2,456
Due from other funds	14,140	299,726	313,866
<b>TOTAL ASSETS</b>	<b><u>\$ 2,508,797</u></b>	<b><u>\$ 336,448</u></b>	<b><u>\$ 2,845,245</u></b>
<b>LIABILITIES</b>			
Accounts payable	\$ 17,625	\$ -	\$ 17,625
Payroll liabilities	11,954	-	11,954
Due to other funds	299,726	14,140	313,866
<b>TOTAL LIABILITIES</b>	<b><u>329,305</u></b>	<b><u>14,140</u></b>	<b><u>343,445</u></b>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Prepaid taxes	296	-	296
Deferred taxes	70,000	-	70,000
<b>TOTAL DEFERRED INFLOWS OF RESOURCES</b>	<b><u>70,296</u></b>	<b><u>-</u></b>	<b><u>70,296</u></b>
<b>FUND BALANCES</b>			
Nonspendable	2,456	2,322	4,778
Restricted	-	4,232	4,232
Committed	-	294,248	294,248
Assigned	-	21,506	21,506
Unassigned	2,106,740	-	2,106,740
<b>TOTAL FUND BALANCES</b>	<b><u>2,109,196</u></b>	<b><u>322,308</u></b>	<b><u>2,431,504</u></b>
<b>TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES</b>	<b><u>\$ 2,508,797</u></b>	<b><u>\$ 336,448</u></b>	<b><u>\$ 2,845,245</u></b>

See accompanying independent auditor's report and notes to financial statements.

## TOWN OF HEBRON, MAINE

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED DECEMBER 31, 2024

	General Fund	Other Governmental Funds	Total Governmental Funds
<b>REVENUES</b>			
Taxes:			
Property taxes	\$ 1,741,090	\$ -	\$ 1,741,090
Excise taxes	313,760	-	313,760
Intergovernmental	310,994	-	310,994
Charges for services	20,843	-	20,843
Other	20,340	66	20,406
<b>TOTAL REVENUES</b>	<u>2,407,027</u>	<u>66</u>	<u>2,407,093</u>
<b>EXPENDITURES</b>			
Current:			
General government	288,879	-	288,879
Public safety	74,666	-	74,666
Public works	533,823	-	533,823
Health and sanitation	107,449	-	107,449
Education	995,327	-	995,327
County tax	145,505	-	145,505
Unclassified	15,118	13,468	28,586
<b>TOTAL EXPENDITURES</b>	<u>2,160,767</u>	<u>13,468</u>	<u>2,174,235</u>
<b>EXCESS OF REVENUES OVER (UNDER) EXPENDITURES</b>	<u>246,260</u>	<u>(13,402)</u>	<u>232,858</u>
<b>OTHER FINANCING SOURCES (USES)</b>			
Transfers in	-	75,000	75,000
Transfers (out)	(75,000)	-	(75,000)
<b>TOTAL OTHER FINANCING SOURCES (USES)</b>	<u>(75,000)</u>	<u>75,000</u>	<u>-</u>
<b>NET CHANGE IN FUND BALANCES</b>	<u>171,260</u>	<u>61,598</u>	<u>232,858</u>
<b>FUND BALANCES - JANUARY 1, AS PREVIOUSLY REPORTED</b>	1,681,338	351,961	2,033,299
<b>FUND BALANCE CORRECTION</b>	<u>256,598</u>	<u>(91,251)</u>	<u>165,347</u>
<b>FUND BALANCES - JANUARY 1, RESTATED</b>	<u>1,937,936</u>	<u>260,710</u>	<u>2,198,646</u>
<b>FUND BALANCES - DECEMBER 31</b>	<u>\$ 2,109,196</u>	<u>\$ 322,308</u>	<u>\$ 2,431,504</u>

See accompanying independent auditor's report and notes to financial statements.

TOWN OF HEBRON, MAINE

BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS  
 BUDGET AND ACTUAL - GENERAL FUND  
 FOR THE YEAR ENDED DECEMBER 31, 2024

	Budgeted Amounts		Actual	Variance
	Original	Final		Positive (Negative)
Budgetary Fund Balance, January 1, Restated	\$ 1,937,936	\$ 1,937,936	\$ 1,937,936	\$ -
Resources (Inflows):				
Taxes:				
Property taxes	1,740,695	1,740,695	1,741,090	395
Excise taxes	292,810	292,810	313,760	20,950
Intergovernmental	251,414	251,414	310,994	59,580
Charges for services	8,711	8,711	20,843	12,132
Interest on investments/taxes	-	-	16,180	16,180
Other revenues	-	-	4,160	4,160
Amounts Available for Appropriation	<u>4,231,566</u>	<u>4,231,566</u>	<u>4,344,963</u>	<u>113,397</u>
Charges to Appropriations (Outflows):				
General government	300,557	300,557	288,879	11,678
Public safety	72,164	72,164	74,666	(2,502)
Public works	523,858	523,858	533,823	(9,965)
Health and sanitation	106,580	106,580	107,449	(869)
Education	1,038,356	1,038,356	995,327	43,029
County tax	145,505	145,505	145,505	-
Unclassified	31,610	31,610	15,118	16,492
Transfers to other funds	75,000	75,000	75,000	-
Total Charges to Appropriation	<u>2,293,630</u>	<u>2,293,630</u>	<u>2,235,767</u>	<u>57,863</u>
Budgetary Fund Balance, December 31	<u>\$ 1,937,936</u>	<u>\$ 1,937,936</u>	<u>\$ 2,109,196</u>	<u>\$ 171,260</u>

See accompanying independent auditor's report and notes to financial statements.

SCHEDULE B

TOWN OF HEBRON, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2024

	Original Budget	Budget Adjustments	Final Budget	Actual Expenditures	Variance Positive (Negative)
General government:					
Selectman salaries	\$ 1,700	- \$	1,700	\$ 1,656	\$ 44
Town office	298,857	-	298,857	287,223	11,634
Total	300,557	-	300,557	288,879	11,678
Public safety:					
Fire department	55,000	-	55,000	59,389	(4,389)
Animal control	2,564	-	2,564	2,097	467
Hydrants	13,180	-	13,180	13,180	-
Emergency management	1,420	-	1,420	-	1,420
Total	72,164	-	72,164	74,666	(2,502)
Public works:					
Summer roads	157,031	-	157,031	154,949	2,082
Paving	150,000	-	150,000	147,280	2,720
Winter roads	199,127	-	199,127	212,748	(13,621)
Town garage	17,700	-	17,700	18,846	(1,146)
Total	523,858	-	523,858	533,823	(9,965)
Health and sanitation:					
Solid waste	106,580	-	106,580	107,449	(869)
Total	106,580	-	106,580	107,449	(869)

SCHEDULE B (CONTINUED)

TOWN OF HEBRON, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2024

	Original Budget	Budget Adjustments	Final Budget	Actual Expenditures	Variance Positive (Negative)
Education	1,038,356	-	1,038,356	995,327	43,029
County tax	145,505	-	145,505	145,505	-
Unclassified					
General assistance	2,500	-	2,500	1,536	964
Social services	8,762	-	8,762	6,912	1,850
Cemeteries	1,000	-	1,000	805	195
Overlay	19,348	-	19,348	5,865	13,483
Total	31,610	-	31,610	15,118	16,492
Transfers to other funds:					
Fire truck reserve	10,000	-	10,000	10,000	-
Revaluation reserve	5,000	-	5,000	5,000	-
Highway equipment reserve	60,000	-	60,000	60,000	-
Total	75,000	-	75,000	75,000	-
<b>TOTAL DEPARTMENTAL OPERATIONS</b>	<b>\$ 2,293,630</b>	<b>\$ -</b>	<b>\$ 2,293,630</b>	<b>\$ 2,235,767</b>	<b>\$ 57,863</b>

See accompanying independent auditor's report and notes to financial statements.

TOWN OF HEBRON, MAINE

COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS  
DECEMBER 31, 2024

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
<b>ASSETS</b>				
Cash and cash equivalents	\$ 30,168	\$ -	\$ 4,497	\$ 34,665
Investments	-	-	2,057	2,057
Due from other funds	5,478	294,248	-	299,726
<b>TOTAL ASSETS</b>	<u>\$ 35,646</u>	<u>\$ 294,248</u>	<u>\$ 6,554</u>	<u>\$ 336,448</u>
<b>LIABILITIES</b>				
Due to other funds	\$ 14,140	\$ -	\$ -	\$ 14,140
<b>TOTAL LIABILITIES</b>	<u>14,140</u>	<u>-</u>	<u>-</u>	<u>14,140</u>
<b>FUND BALANCES</b>				
Nonspendable	-	-	2,322	2,322
Restricted	-	-	4,232	4,232
Committed	-	294,248	-	294,248
Assigned	21,506	-	-	21,506
Unassigned	-	-	-	-
<b>TOTAL FUND BALANCES</b>	<u>21,506</u>	<u>294,248</u>	<u>6,554</u>	<u>322,308</u>
<b>TOTAL LIABILITIES AND FUND BALANCES</b>	<u>\$ 35,646</u>	<u>\$ 294,248</u>	<u>\$ 6,554</u>	<u>\$ 336,448</u>

See accompanying independent auditor's report and notes to financial statements.

TOWN OF HEBRON, MAINE

COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCES - NONMAJOR GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED DECEMBER 31, 2024

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
<b>REVENUES</b>				
Investment income, net of unrealized gains/(losses)	\$ -	\$ -	\$ 66	\$ 66
<b>TOTAL REVENUES</b>	<u>-</u>	<u>-</u>	<u>66</u>	<u>66</u>
<b>EXPENDITURES</b>				
Other	13,468	-	-	13,468
<b>TOTAL EXPENDITURES</b>	<u>13,468</u>	<u>-</u>	<u>-</u>	<u>13,468</u>
<b>EXCESS OF REVENUES OVER (UNDER) EXPENDITURES</b>	<u>(13,468)</u>	<u>-</u>	<u>66</u>	<u>(13,402)</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in	-	75,000	-	75,000
Transfers (out)	-	-	-	-
<b>TOTAL OTHER FINANCING SOURCES (USES)</b>	<u>-</u>	<u>75,000</u>	<u>-</u>	<u>75,000</u>
<b>NET CHANGE IN FUND BALANCES</b>	<u>(13,468)</u>	<u>75,000</u>	<u>66</u>	<u>61,598</u>
<b>FUND BALANCES - JANUARY 1, AS PREVIOUSLY REPORTED</b>	6,977	338,496	6,488	351,961
<b>FUND BALANCE CORRECTION</b>	<u>27,997</u>	<u>(119,248)</u>	<u>-</u>	<u>(91,251)</u>
<b>FUND BALANCES - JANUARY 1, RESTATED</b>	<u>34,974</u>	<u>219,248</u>	<u>6,488</u>	<u>260,710</u>
<b>FUND BALANCES - DECEMBER 31</b>	<u>\$ 21,506</u>	<u>\$ 294,248</u>	<u>\$ 6,554</u>	<u>\$ 322,308</u>

See accompanying independent auditor's report and notes to financial statements.