**Town of Hebron**
**Bank Reconciliation for August 2025**
**Operating Checking**

| | | | | | |
|---|---|---|---|---|---|
| **Balance per Bank** | | | | | |
| 8/31/2025 | Gen Fund | Northeast Bank Checking *3306 | $ 2.38 | | |
| 8/31/2025 | Gen Fund | Northeast Bank ICS Sweep *3306 | 1,320,887.72 | | |
| | | | | $ | 1,320,890.10 |
| **Deposits in Transit** | | | | | |
| 8/27/2025 | W 0340 | 08/27/2025 C/R - CC | 325.90 | | |
| 8/27/2025 | W 0340 | 08/27/2025 C/R - Cash | 152.00 | | |
| 8/28/2025 | W 0341 | 08/28/2025 C/R - Cash | 371.17 | | |
| 8/28/2025 | W 0341 | 08/28/2025 C/R - CC | 240.00 | | |
| 8/29/2025 | W 0342 | 08/29/2025 Checks | 4,058.82 | | |
| 8/29/2025 | W 0342 | 08/29/2025 C/R - CC | 964.23 | | |
| | | | | | 6,112.12 |
| **Outstanding Checks and Withdrawals** | | | | | |
| 6/23/2025 | 2748 | 00775 - H. FORTIER & SONS, INC | (5.00) | | |
| 8/11/2025 | 2832 | 00699 - RHR SMITH & COMPANY | (6,700.00) | | |
| 8/25/2025 | 2842 | 00690 - Amazon Capital Services | (53.42) | | |
| 8/25/2025 | 2843 | 00596 - ARCHIE'S INC. | (6,624.05) | | |
| 8/25/2025 | 2845 | 00611 - CINTAS | (24.93) | | |
| 8/25/2025 | 2846 | 00611 - CINTAS | (304.85) | | |
| 8/25/2025 | 2847 | 00782 - Elan Corporate Payment Systems | (470.80) | | |
| 8/25/2025 | 2849 | 00090 - HEIMAN INC | (166.75) | | |
| 8/25/2025 | 2853 | 00668 - McCafferty Logging LLC | (300.00) | | |
| 8/25/2025 | 2856 | 00033 - Pike Industries Inc | (501.39) | | |
| 8/25/2025 | 2857 | 00270 - PINE TREE PAVING | (172,364.53) | | |
| 8/25/2025 | 2859 | 00597 - Secretary of State- BMV | (2,150.38) | | |
| 8/25/2025 | 2860 | 00764 - Tooch Services LLC | (1,065.04) | | |
| 8/25/2025 | 2862 | 00785 - VERIZON BUSINESS | (175.25) | | |
| 8/31/2025 | ICS | ICS in-transit | (19,957.97) | | |
| | | | | | (210,864.36) |
| **Adjusted Bank Balance** | | | | $ | 1,116,137.86 |
| **Balance per Book** | | | | $ | 1,116,137.86 |
| **Variance** | | | | $ | - |

**Town of Hebron**
**General Fund Budget-to-Actual Detail**
**FY2025 through August 31, 2025**

| | | Budget | Actual | $ Remaining | % Remaining |
|---|---|---|---|---|---|
| **Property Taxes** | | | | | |
| R 01-001 | Real Estate Taxes | 1,575,807.00 | - | 1,575,807.00 | 100.0% |
| R 01-002 | Personal Property Taxes | 4,000.00 | - | 4,000.00 | 100.0% |
| | *Total Property Taxes* | 1,579,807.00 | - | 1,579,807.00 | 100.0% |
| **Excise Taxes** | | | | | |
| R 01-100 | Motor Vehicle Excise | 300,000.00 | 235,017.86 | 64,982.14 | 21.7% |
| R 01-101 | Boat Excise | 3,000.00 | 1,853.20 | 1,146.80 | 38.2% |
| | *Total Excise Taxes* | 303,000.00 | 236,871.06 | 66,128.94 | 21.8% |
| **Licenses, Permits, and Fees** | | | | | |
| R 01-110 | Agent Fees | 8,000.00 | 6,698.00 | 1,302.00 | 16.3% |
| R 01-115 | Town Clerk Fees | 200.00 | 150.00 | 50.00 | 25.0% |
| R 01-117 | Dog Licenses | 700.00 | 394.00 | 306.00 | 43.7% |
| R 01-118 | Town Fees | 400.00 | 315.20 | 84.80 | 21.2% |
| R 01-130 | Concealed Weapons Permits | - | 45.00 | (45.00) | |
| R 01-140 | Plumbing Permits | 3,000.00 | 1,995.00 | 1,005.00 | 33.5% |
| R 01-141 | Building Permits | 3,000.00 | 1,083.45 | 1,916.55 | 63.9% |
| R 01-142 | Planning Board Fees | 100.00 | - | 100.00 | 100.0% |
| R 01-143 | Driveway Fees | 100.00 | 100.00 | - | 0.0% |
| | *Total Licenses, Permits, and Fees* | 15,500.00 | 10,780.65 | 4,719.35 | 30.4% |
| **Intergovernmental** | | | | | |
| R 01-200 | Tree Growth | 20,000.00 | 3,839.23 | 16,160.77 | 80.8% |
| R 01-205 | Veterans Exemptions | 250.00 | 241.00 | 9.00 | 3.6% |
| R 01-210 | Revenue Sharing | 157,000.00 | 100,507.87 | 56,492.13 | 36.0% |
| R 01-215 | Local Road Assistance Program | 45,000.00 | - | 45,000.00 | 100.0% |
| R 01-220 | FEMA Grants | - | 11,490.91 | (11,490.91) | |
| R 01-222 | Homestead Exemptions | 70,600.00 | 81,979.70 | (11,379.70) | -16.1% |
| R 01-250 | BETE | 4,100.00 | 18.00 | 4,082.00 | 99.6% |
| R 01-290 | Other Intergovernmental | - | 100.00 | (100.00) | |
| | *Total Intergovernmental* | 296,950.00 | 198,176.71 | 98,773.29 | 33.3% |
| **Charges for Services** | | | | | |
| R 01-124 | Photocopies | - | 5.25 | (5.25) | |
| R 50-100 | Transfer Station Fees | 500.00 | 468.48 | 31.52 | 6.3% |
| R 50-200 | Schnitzer | 2,000.00 | 1,363.87 | 636.13 | 31.8% |
| | *Total Charges for Services* | 2,500.00 | 1,837.60 | 662.40 | 26.5% |
| **Other Revenue** | | | | | |
| R 01-105 | Interest on Property Taxes | 1,250.00 | 4,387.51 | (3,137.51) | -251.0% |
| R 01-106 | Interest on Deposits and Investments | 10,000.00 | 29,483.72 | (19,483.72) | -194.8% |
| R 01-120 | Tax Lien Costs | 500.00 | 781.12 | (281.12) | -56.2% |
| R 01-150 | Miscellaneous Revenue | - | 8,882.31 | (8,882.31) | |
| | *Total Other Revenue* | 11,750.00 | 43,534.66 | (31,784.66) | -270.5% |
| **Other Financing Sources** | | | | | |
| R 01-305 | Proceeds from Sales of Assets | - | 25,000.00 | (25,000.00) | |
| | *Total Other Financing Sources* | - | 25,000.00 | (25,000.00) | |
| **TOTAL REVENUE** | | **2,209,507.00** | **516,200.68** | **1,693,306.32** | **76.6%** |

**Town of Hebron**
**General Fund Budget-to-Actual Detail**
**FY2025 through August 31, 2025**

| | | Budget | Actual | $ Remaining | % Remaining |
|---|---|---|---|---|---|
| **General Government** | | | | | |
| Town Office | | | | | |
| E 01-05-05-01 | Compensation - Wages | 142,280.00 | 61,062.65 | 81,217.35 | 57.1% |
| E 01-05-05-03 | Compensation - 457 Match | 7,114.00 | 1,173.35 | 5,940.65 | 83.5% |
| E 01-05-05-05 | Compensation - Payroll Taxes | 10,885.00 | 4,723.54 | 6,161.46 | 56.6% |
| E 01-05-05-06 | Compensation - Mileage | 1,000.00 | 48.60 | 951.40 | 95.1% |
| E 01-05-05-07 | Compensation - Custodial | 4,160.00 | 2,840.00 | 1,320.00 | 31.7% |
| E 01-05-10-01 | Utilities - Electricity | 1,800.00 | 1,095.37 | 704.63 | 39.1% |
| E 01-05-10-05 | Utilities - Telephone | 2,960.00 | 2,153.84 | 806.16 | 27.2% |
| E 01-05-10-15 | Utilities - Oil and Gas | 4,500.00 | 1,968.79 | 2,531.21 | 56.2% |
| E 01-05-10-21 | Utilities - Water | 473.00 | 236.18 | 236.82 | 50.1% |
| E 01-05-13-01 | Elections - Wages | 1,300.00 | 424.05 | 875.95 | 67.4% |
| E 01-05-13-25 | Elections - Supplies | 100.00 | - | 100.00 | 100.0% |
| E 01-05-15-01 | Supplies - Office | 2,500.00 | 1,204.51 | 1,295.49 | 51.8% |
| E 01-05-15-02 | Supplies - Postage | 2,500.00 | 1,151.91 | 1,348.09 | 53.9% |
| E 01-05-15-03 | Supplies - Printing | 1,200.00 | 1,617.00 | (417.00) | -34.8% |
| E 01-05-16-17 | Equipment - Rentals and Leases | 3,960.00 | 2,367.37 | 1,592.63 | 40.2% |
| E 01-05-16-18 | Equipment - Tests | 350.00 | 608.20 | (258.20) | -73.8% |
| E 01-05-20-01 | Contracts and Fees - Contracts | 59,300.00 | 38,356.95 | 20,943.05 | 35.3% |
| E 01-05-20-02 | Contracts and Fees - Building Repairs | 2,000.00 | 778.06 | 1,221.94 | 61.1% |
| E 01-05-20-03 | Contracts and Fees - Payroll Services | - | 1,707.02 | (1,707.02) | |
| E 01-05-20-10 | Contracts and Fees - Audit Services | 7,000.00 | - | 7,000.00 | 100.0% |
| E 01-05-20-11 | Contracts and Fees - Training | 1,000.00 | 55.00 | 945.00 | 94.5% |
| E 01-05-20-25 | Contracts and Fees - Dues | 5,000.00 | 3,561.75 | 1,438.25 | 28.8% |
| E 01-05-25-02 | Insurance - Bond | 600.00 | 526.00 | 74.00 | 12.3% |
| E 01-05-25-03 | Insurance - Liability | 37,000.00 | 37,926.00 | (926.00) | -2.5% |
| E 01-05-25-06 | Insurance - Workers Comp | 10,000.00 | 1,544.50 | 8,455.50 | 84.6% |
| E 01-05-25-08 | Insurance - Health | 19,280.00 | 6,290.96 | 12,989.04 | 67.4% |
| E 01-05-40-01 | Legal - Advertising | 500.00 | 169.30 | 330.70 | 66.1% |
| E 01-05-40-05 | Legal - Registry of Deeds | 1,000.00 | 514.00 | 486.00 | 48.6% |
| E 01-05-40-10 | Legal - Attorney Fees | 5,000.00 | 168.75 | 4,831.25 | 96.6% |
| E 01-05-99-99 | Miscellaneous - Miscellaneous | - | 17.60 | (17.60) | |
| | *Total Town Office* | 334,762.00 | 174,291.25 | 160,470.75 | 47.9% |
| Library | | | | | |
| E 01-07-10-01 | Utilities - Electricity | 500.00 | 294.22 | 205.78 | 41.2% |
| | *Total Library* | 500.00 | 294.22 | 205.78 | 41.2% |
| Planning Board | | | | | |
| E 01-10-05-01 | Compensation - Wages | 2,000.00 | - | 2,000.00 | 100.0% |
| | *Total Planning Board* | 2,000.00 | - | 2,000.00 | 100.0% |
| Code Enforcement Officer | | | | | |
| E 01-15-05-01 | Compensation - Wages | 5,200.00 | 4,037.00 | 1,163.00 | 22.4% |
| E 01-15-05-05 | Compensation - Payroll Taxes | 400.00 | 304.10 | 95.90 | 24.0% |
| E 01-15-05-06 | Compensation - Mileage | 400.00 | 192.89 | 207.11 | 51.8% |
| | *Total Code Enforcement Officer* | 6,000.00 | 4,533.99 | 1,466.01 | 24.4% |
| Town Officers | | | | | |
| E 01-20-05-01 | Compensation - Wages | 30,000.00 | 18,461.44 | 11,538.56 | 38.5% |
| E 01-20-05-05 | Compensation - Payroll Taxes | 2,295.00 | 1,396.35 | 898.65 | 39.2% |
| | *Total Town Officers* | 32,295.00 | 19,857.79 | 12,437.21 | 38.5% |

**Town of Hebron**
**General Fund Budget-to-Actual Detail**
**FY2025 through August 31, 2025**

| | | Budget | Actual | $ Remaining | % Remaining |
|---|---|---|---|---|---|
| **Public Safety** | | | | | |
| Fire Department | | | | | |
| E 10-05-05-01 | Compensation - Wages | 23,800.00 | - | 23,800.00 | 100.0% |
| E 10-05-05-02 | Compensation - Officer | 6,000.00 | - | 6,000.00 | 100.0% |
| E 10-05-05-05 | Compensation - Payroll Taxes | 1,821.00 | - | 1,821.00 | 100.0% |
| E 10-05-10-01 | Utilities - Electricity | 2,000.00 | 1,411.77 | 588.23 | 29.4% |
| E 10-05-10-05 | Utilities - Telephone | 1,932.00 | 1,130.04 | 801.96 | 41.5% |
| E 10-05-10-15 | Utilities - Oil and Gas | 8,500.00 | 5,432.13 | 3,067.87 | 36.1% |
| E 10-05-10-21 | Utilities - Water | 2,164.00 | 1,080.86 | 1,083.14 | 50.1% |
| E 10-05-15-25 | Supplies - General Supplies | 1,000.00 | 2,440.31 | (1,440.31) | -144.0% |
| E 10-05-16-01 | Equipment - New Equipment | 5,000.00 | - | 5,000.00 | 100.0% |
| E 10-05-16-02 | Equipment - Vehicle Repairs | 1,200.00 | 252.00 | 948.00 | 79.0% |
| E 10-05-16-04 | Equipment - Parts | 2,500.00 | 544.87 | 1,955.13 | 78.2% |
| E 10-05-16-15 | Equipment - Oil Gas and Deisel | 1,700.00 | 807.72 | 892.28 | 52.5% |
| E 10-05-20-01 | Contracts and Fees - Contracts | 9,500.00 | 3,937.06 | 5,562.94 | 58.6% |
| E 10-05-20-11 | Contracts and Fees - Training | 700.00 | 490.00 | 210.00 | 30.0% |
| E 10-05-20-25 | Contracts and Fees - Dues | 265.00 | 238.00 | 27.00 | 10.2% |
| | *Total Fire Department* | 68,082.00 | 17,764.76 | 50,317.24 | 73.9% |
| Fire Supression | | | | | |
| E 10-17-20-05 | Contracts and Fees - Hydrant Rental | 13,180.00 | 6,589.76 | 6,590.24 | 50.0% |
| | *Total Fire Supression* | 13,180.00 | 6,589.76 | 6,590.24 | 50.0% |
| Emergency Management | | | | | |
| E 10-20-05-01 | Compensation - Wages | 1,420.00 | - | 1,420.00 | 100.0% |
| | *Total Emergency Management* | 1,420.00 | - | 1,420.00 | 100.0% |
| Animal Control Officer | | | | | |
| E 10-35-05-01 | Compensation - Wages | 400.00 | 454.15 | (54.15) | -13.5% |
| E 10-35-05-05 | Compensation - Payroll Taxes | 50.00 | 34.66 | 15.34 | 30.7% |
| E 10-35-05-06 | Compensation - Mileage | 350.00 | 251.26 | 98.74 | 28.2% |
| E 10-35-20-01 | Contracts and Fees - Contracts | 1,700.00 | 1,773.36 | (73.36) | -4.3% |
| | *Total Animal Control Officer* | 2,500.00 | 2,513.43 | (13.43) | -0.5% |
| **Public Works** | | | | | |
| Winter Roads | | | | | |
| E 05-05-05-01 | Compensation - Wages | 95,340.00 | 48,733.56 | 46,606.44 | 48.9% |
| E 05-05-05-05 | Compensation - Payroll Taxes | 7,294.00 | 3,774.77 | 3,519.23 | 48.2% |
| E 05-05-10-15 | Utilities - Oil and Gas | 13,500.00 | 10,485.33 | 3,014.67 | 22.3% |
| E 05-05-15-25 | Supplies - General Supplies | 5,000.00 | 8,667.95 | (3,667.95) | -73.4% |
| E 05-05-15-52 | Supplies - Material | - | 776.33 | (776.33) | |
| E 05-05-15-70 | Supplies - Salt and Sand | 36,000.00 | 23,328.30 | 12,671.70 | 35.2% |
| E 05-05-15-80 | Supplies - Uniforms | 3,300.00 | 2,066.23 | 1,233.77 | 37.4% |
| E 05-05-15-99 | Supplies - Miscellaneous | 600.00 | 338.13 | 261.87 | 43.6% |
| E 05-05-16-03 | Equipment - Equipment Repairs | 10,000.00 | 12,144.07 | (2,144.07) | -21.4% |
| E 05-05-16-04 | Equipment - Parts | 20,000.00 | 5,875.46 | 14,124.54 | 70.6% |
| E 05-05-16-05 | Equipment - Rentals and Leases | 1,500.00 | - | 1,500.00 | 100.0% |
| E 05-05-25-08 | Insurance - Health | 19,924.00 | 10,580.04 | 9,343.96 | 46.9% |
| | *Total Winter Roads* | 212,458.00 | 126,770.17 | 85,687.83 | 40.3% |

**Town of Hebron**
**General Fund Budget-to-Actual Detail**
**FY2025 through August 31, 2025**

| | | Budget | Actual | $ Remaining | % Remaining |
|---|---|---|---|---|---|
| Summer Roads | | | | | |
| E 05-10-05-01 | Compensation - Wages | 82,700.00 | 46,586.02 | 36,113.98 | 43.7% |
| E 05-10-05-05 | Compensation - Payroll Taxes | 6,300.00 | 3,620.97 | 2,679.03 | 42.5% |
| E 05-10-10-15 | Utilities - Oil and Gas | 5,000.00 | 1,339.03 | 3,660.97 | 73.2% |
| E 05-10-15-25 | Supplies - General Supplies | 2,500.00 | 1,780.27 | 719.73 | 28.8% |
| E 05-10-15-52 | Supplies - Material | 10,000.00 | 291.72 | 9,708.28 | 97.1% |
| E 05-10-15-55 | Supplies - Culverts | 1,500.00 | 1,669.30 | (169.30) | -11.3% |
| E 05-10-15-80 | Supplies - Uniforms | 3,300.00 | 2,359.96 | 940.04 | 28.5% |
| E 05-10-16-03 | Equipment - Equipment Repairs | 2,000.00 | 698.95 | 1,301.05 | 65.1% |
| E 05-10-16-04 | Equipment - Parts | 8,000.00 | 3,263.37 | 4,736.63 | 59.2% |
| E 05-10-16-05 | Equipment - Rentals and Leases | 3,500.00 | 1,553.60 | 1,946.40 | 55.6% |
| E 05-10-16-11 | Public Works / Summer Roads - Equipment / Truck | 94,492.50 | 94,512.26 | (19.76) | 0.0% |
| E 05-10-20-01 | Contracts and Fees - Contracts | 8,000.00 | - | 8,000.00 | 100.0% |
| E 05-10-25-08 | Insurance - Health | 17,200.00 | 9,358.16 | 7,841.84 | 45.6% |
| | *Total Summer Roads* | 244,492.50 | 167,033.61 | 77,458.89 | 31.7% |
| Tarring | | | | | |
| E 05-15-01-01 | Budget - Budget | 180,000.00 | 172,865.92 | 7,134.08 | 4.0% |
| | *Total Tarring* | 180,000.00 | 172,865.92 | 7,134.08 | 4.0% |
| Town Garage | | | | | |
| E 05-20-10-01 | Utilities - Electricity | 2,700.00 | 2,059.01 | 640.99 | 23.7% |
| E 05-20-10-05 | Utilities - Telephone | 2,000.00 | 1,275.25 | 724.75 | 36.2% |
| E 05-20-10-15 | Utilities - Oil and Gas | 7,000.00 | 6,835.03 | 164.97 | 2.4% |
| E 05-20-15-25 | Supplies - General Supplies | 3,500.00 | 1,946.66 | 1,553.34 | 44.4% |
| E 05-20-20-02 | Contracts and Fees - Building Repairs | 3,000.00 | 2,531.50 | 468.50 | 15.6% |
| | *Total Town Garage* | 18,200.00 | 14,647.45 | 3,552.55 | 19.5% |
| Cemeteries | | | | | |
| E 05-25-15-25 | Supplies - General Supplies | 1,000.00 | 420.04 | 579.96 | 58.0% |
| | *Total Cemteries* | 1,000.00 | 420.04 | 579.96 | 58.0% |
| Transfer Station | | | | | |
| E 15-10-05-01 | Compensation - Wages | 30,618.00 | 14,585.90 | 16,032.10 | 52.4% |
| E 15-10-05-05 | Compensation - Payroll Taxes | 2,342.00 | 1,105.93 | 1,236.07 | 52.8% |
| E 15-10-10-01 | Utilities - Electricity | 756.00 | 593.68 | 162.32 | 21.5% |
| E 15-10-10-05 | Utilities - Telephone | 552.00 | 322.87 | 229.13 | 41.5% |
| E 15-10-15-25 | Supplies - General Supplies | 2,500.00 | 2,626.24 | (126.24) | -5.0% |
| E 15-10-16-03 | Equipment - Equipment Repairs | 10,000.00 | 27,297.00 | (17,297.00) | -173.0% |
| E 15-10-16-04 | Equipment - Parts | 3,000.00 | 1,731.94 | 1,268.06 | 42.3% |
| E 15-10-16-15 | Equipment - Oil Gas and Deisel | 3,000.00 | - | 3,000.00 | 100.0% |
| E 15-10-20-01 | Contracts and Fees - Contracts | 600.00 | 1,480.00 | (880.00) | -146.7% |
| E 15-10-50-01 | Transfer - Tire Disposal | 1,000.00 | 4,855.90 | (3,855.90) | -385.6% |
| E 15-10-50-02 | Transfer - Waste Disposal | 57,000.00 | 47,860.71 | 9,139.29 | 16.0% |
| E 15-10-50-04 | Transfer - Recycling | 4,000.00 | 1,023.77 | 2,976.23 | 74.4% |
| E 15-10-99-99 | Miscellaneous - Miscellaneous | 10,000.00 | 649.00 | 9,351.00 | 93.5% |
| | *Total Transfer Station* | 125,368.00 | 104,132.94 | 21,235.06 | 16.9% |

**Town of Hebron**
**General Fund Budget-to-Actual Detail**
**FY2025 through August 31, 2025**

| | | Budget | Actual | $ Remaining | % Remaining |
|---|---|---|---|---|---|
| **Community Service** | | | | | |
| General Assistance | | | | | |
| E 20-05-01-01 | Budget - Budget | 2,500.00 | 712.16 | 1,787.84 | 71.5% |
| | *Total General Assistance* | 2,500.00 | 712.16 | 1,787.84 | 71.5% |
| Charaties | | | | | |
| E 30-05-30-06 | Social Services - Community Concepts | 2,525.00 | 2,525.00 | - | 0.0% |
| E 30-05-30-07 | Social Services - Seniors Plus | 1,500.00 | 1,500.00 | - | 0.0% |
| E 30-05-30-16 | Social Services - LifeFlight | 611.00 | 611.00 | - | 0.0% |
| E 30-05-30-18 | Social Services - Cancer Resource Center | 750.00 | 750.00 | - | 0.0% |
| E 30-05-30-20 | Social Services - Camp Susan Curtis | 1,500.00 | 1,500.00 | - | 0.0% |
| | *Total Charaties* | 6,886.00 | 6,886.00 | - | 0.0% |
| **Town-wide** | | | | | |
| Education | | | | | |
| E 25-05-45-01 | SAD 17 - SAD 17 | 1,038,356.00 | 733,527.06 | 304,828.94 | 29.4% |
| | *Total Education* | 1,038,356.00 | 733,527.06 | 304,828.94 | 29.4% |
| County Tax | | | | | |
| E 35-05-35-01 | Fixed Charges - County Tax | 194,000.00 | 194,000.00 | - | 0.0% |
| | *Total County Tax* | 194,000.00 | 194,000.00 | - | 0.0% |
| Overlay | | | | | |
| | *Total Overlay* | - | - | - | |
| Transfers Out | | | | | |
| E 35-15-35-15 | Fixed Charges - Transfers Out | 25,000.00 | 25,000.00 | - | 0.0% |
| | *Total Transfers Out* | 25,000.00 | 25,000.00 | - | 0.0% |
| **TOTAL EXPENDITURES** | | **2,508,999.50** | **1,771,840.55** | **737,158.95** | **29.4%** |
| **CHANGE IN FUND BALANCE** | | **$ (299,492.50)** | **$ (1,255,639.87)** | **$ 956,147.37** | |

**Town of Hebron**
**Summary of Changes in Fund Balance**
**FY2025 through August 31, 2025**

| | Beginning Balance | Revenues | Expenditures | Other Financing | Ending Balance |
|---|---|---|---|---|---|
| 1 General Fund | $ 2,109,230.40 | $ 491,200.68 | $ (1,746,840.55) | $ - | $ 853,590.53 |
| 2 Special Revenues | 21,506.09 | - | (6,955.63) | - | 14,550.46 |
| 3 Capital Projects | 294,248.26 | - | (110,000.00) | 25,000.00 | 209,248.26 |
| 4 Trusts | 6,554.70 | 125.53 | - | - | 6,680.23 |
| **TOTAL** | $ 2,431,539.45 | $ 491,326.21 | $ (1,863,796.18) | $ 25,000.00 | $ 1,084,069.48 |

**Town of Hebron**
**General Fund Budget-to-Actual Summary**
**FY2025 through August 31, 2025**

| | Budget | Actual | $ Remaining | % Remaining |
|---|---|---|---|---|
| **Revenue** | | | | |
| Property Taxes | 1,579,807.00 | - | 1,579,807.00 | 100.0% |
| Excise Taxes | 303,000.00 | 236,871.06 | 66,128.94 | 21.8% |
| Licenses, Permits, and Fees | 15,500.00 | 10,780.65 | 4,719.35 | 30.4% |
| Intergovernmental | 296,950.00 | 198,176.71 | 98,773.29 | 33.3% |
| Charges for Services | 2,500.00 | 1,837.60 | 662.40 | 26.5% |
| Other Revenue | 11,750.00 | 43,534.66 | (31,784.66) | -270.5% |
| Other Financing Sources | - | 25,000.00 | (25,000.00) | |
| **TOTAL REVENUE** | **2,209,507.00** | **516,200.68** | **1,693,306.32** | 76.6% |
| **EXPENDITURES** | | | | |
| **General Government** | | | | |
| Town Office | 334,762.00 | 174,291.25 | 160,470.75 | 47.9% |
| Library | 500.00 | 294.22 | 205.78 | 41.2% |
| Planning Board | 2,000.00 | - | 2,000.00 | 100.0% |
| Code Enforcement Officer | 6,000.00 | 4,533.99 | 1,466.01 | 24.4% |
| Town Officers | 32,295.00 | 19,857.79 | 12,437.21 | 38.5% |
| | 375,557.00 | 198,977.25 | 176,579.75 | 47.0% |
| **Public Safety** | | | | |
| Fire Department | 68,082.00 | 17,764.76 | 50,317.24 | 73.9% |
| Fire Supression | 13,180.00 | 6,589.76 | 6,590.24 | 50.0% |
| Emergency Management | 1,420.00 | - | 1,420.00 | 100.0% |
| Animal Control Officer | 2,500.00 | 2,513.43 | (13.43) | -0.5% |
| | 85,182.00 | 26,867.95 | 58,314.05 | 68.5% |
| **Public Works** | | | | |
| Winter Roads | 212,458.00 | 126,770.17 | 85,687.83 | 40.3% |
| Summer Roads | 244,492.50 | 167,033.61 | 77,458.89 | 31.7% |
| Tarring | 180,000.00 | 172,865.92 | 7,134.08 | 4.0% |
| Town Garage | 18,200.00 | 14,647.45 | 3,552.55 | 19.5% |
| Cemeteries | 1,000.00 | 420.04 | 579.96 | 58.0% |
| Transfer Station | 125,368.00 | 104,132.94 | 21,235.06 | 16.9% |
| | 781,518.50 | 585,870.13 | 195,648.37 | 25.0% |
| **Community Service** | | | | |
| General Assistance | 2,500.00 | 712.16 | 1,787.84 | 71.5% |
| Charaties | 6,886.00 | 6,886.00 | - | 0.0% |
| | 9,386.00 | 7,598.16 | 1,787.84 | 19.0% |

**Town of Hebron**
**General Fund Budget-to-Actual Summary**
**FY2025 through August 31, 2025**

| | Budget | Actual | $ Remaining | % Remaining |
|---|---|---|---|---|
| **Town-wide** | | | | |
| Education | 1,038,356.00 | 733,527.06 | 304,828.94 | 29.4% |
| County Tax | 194,000.00 | 194,000.00 | - | 0.0% |
| Overlay | - | - | - | |
| Transfers Out | 25,000.00 | 25,000.00 | - | 0.0% |
| | 1,257,356.00 | 952,527.06 | 304,828.94 | 24.2% |
| **TOTAL EXPENDITURES** | **2,508,999.50** | **1,771,840.55** | **737,158.95** | **29.4%** |
| **CHANGE IN FUND BALANCE** | **$ (299,492.50)** | **$ (1,255,639.87)** | **$ 956,147.37** | |

**Town of Hebron**
**Operating Cash Inflows and Outflows**
**FY2025 through August 31, 2025**

| | Beg Balance | Inflows | Outflows | End Balance |
|---|---|---|---|---|
| January | $ 2,361,889.92 | $ 84,813.98 | $ (155,902.32) | $ 2,290,801.58 |
| February | 2,290,801.58 | $ 66,101.19 | $ (165,881.44) | $ 2,191,021.33 |
| March | 2,191,021.33 | $ 68,775.03 | $ (184,321.35) | $ 2,075,475.01 |
| April | 2,075,475.01 | $ 70,858.54 | $ (515,391.96) | $ 1,630,941.59 |
| May | 1,630,941.59 | $ 88,298.82 | $ (85,612.56) | $ 1,633,627.85 |
| June | 1,633,627.85 | $ 100,107.48 | $ (152,992.10) | $ 1,580,743.23 |
| July | 1,580,743.23 | $ 114,444.05 | $ (185,062.83) | $ 1,510,124.45 |
| August | 1,510,124.45 | $ 169,612.09 | $ (563,598.68) | $ 1,116,137.86 |
| September | | | | |
| October | | | | |
| November | | | | |
| December | | | | |
| **TOTAL** | **$ 2,361,889.92** | **$ 763,011.18** | **$ (2,008,763.24)** | **$ 1,116,137.86** |